

The City of Fayetteville, Georgia

OPERATING BUDGET



FISCAL YEAR ENDED JULY 31, 2006

GENERAL FUND

General Fund Budget Summary	1-5
General Government Summary	6
Legislative	7-9
City Clerk	10
City Manager	11
Elections	12
Finance and Administration	13-15
Law (City Attorney)	16
Information Technology	17-19
Human Resources	20
General Government Building	21
Judicial Summary	22
Municipal Court	23-25
Public Safety Summary	26
Police Administration	27-30
Police Operations	31
Police Building	32
Police Support Services	33
Fire Administration	34-36
Fire Fighting	37
Fire Prevention	38
Fire Training	39
Fire HQ – Station 91	40
Fire Station 92	41
E-911	42
Public Works Summary	43
Public Works Administration	44-46
Highways and Streets	47
Housing and Development Summary	48
Protective Services	49-51
Planning and Zoning	52-55
Engineering	56-59
Main Street	60-61
Debt Service	62
Other Financing Sources	63

ENTERPRISE FUNDS

Water and Sewer Fund Budget Summary	64-66
Water and Sewer Department Summary	67-69
General Government	70-79
Wastewater Summary	80

Wastewater Administration	81
Stormwater Collection/Maint	82
Wastewater Maintenance	83
Wastewater Lift Stations	84
Wastewater Treatment Plant	85
Water Summary	86
Water Administration	87
Water Treatment	88
Water Distribution	89

Solid Waste Fund	90
------------------	----

CAPITAL PROJECTS FUNDS

Building Fund Budget Summary	91-101
Impact Fee Fund Summary	102-110
SPLOST Capital Fund Summary	111

CEMETERY TRUST FUND

Cemetery Trust Fund Budget Summary	112-113
------------------------------------	---------

SPECIAL REVENUE FUND

Confiscated Assets Funds	114-115
Hotel/Motel Tax Fund	116
Vehicle Rental Excise Tax Fund	117

COMPONENT UNIT

Main Street Tourism Fund	118-122
Downtown Development Authority	123-129

CAPITAL IMPROVEMENT PROGRAM

General Government	130-131
Judicial	132-133
Public Safety	134-137
Public Works	138-139
Housing and Development	140-141
Water and Sewer Fund	142-144
Capital Projects Fund	145-146

APPENDIX

Proposed Rates and Fees
Reduction in Force Policy
Capital Projects List
SPLOST Projects List

Appendix A
Appendix B
Appendix C
Appendix D

**CITY OF FAYETTEVILLE, GEORGIA
OPERATING BUDGET
FISCAL YEAR ENDED JULY 31, 2006**

TABLE OF CONTENTS

TITLE	PAGE
TABLE OF CONTENTS	
GENERAL INFORMATION	
Officials of the City of Fayetteville	
Transmittal Letter	i-xii
POLICIES AND PROCEDURES	
Accounting, Auditing, and Financial Report	14.00
Budget Amendments	14.01
Budget Process	14.02
Budgetary Controls	14.03
Capital Budget Policies	14.04
Capital Outlay in Capital Projects Fund	14.05
Debt Policies	14.06
Investment Policies	14.07
Operating Budget Policies	14.08
Outline of Strategic Planning Parameters	14.09
Purchasing Policies	14.10
Reserve Fund Policies	14.11
Revenue Administrative Policies	14.12
Statement of Intent	14.13

GENERAL INFORMATION

OFFICIALS OF THE CITY OF FAYETTEVILLE

MAYOR AND CITY COUNCIL

Kenneth Steele, Mayor

Glenn Brewer, Council Member
Larry Dell, Mayor Pro Tem
Al Hovey-King, Council Member
Wilson Price, Council Member
Walt White, Council Member

LEGAL

David Winkle, City Attorney

AUDITOR

Mauldin and Jenkins, LLC

JUDICIAL

Michael Martin, Municipal Court Judge
Keith Martin, City Solicitor

ADMINISTRATION

Joe Morton, City Manager
Don Easterbrook, Director of Engineering
Rick Eastin, Director of Water and Sewer
Alan Jones, Fire Chief
Jahnee Prince, Director of Planning and Zoning
Charles Stanley, Director of Public Works
Lynn Robinson, Director of Finance and Administrative Services
Judy Stephens, City Clerk



City of Fayetteville

240 Glynn Street South • Fayetteville, Georgia 30214
Telephone (770) 461-6029 • Facsimile (770) 460-4238

MAYOR
Kenneth Steele

COUNCIL
Glenn Brewer
Larry Dell
Al Hovey-King
Wilson Price
Walt White

CITY MANAGER
Joe Morton

CITY CLERK
Judy Stephens

May 20, 2005

To the Honorable Mayor, Council Members and Citizens of the City of Fayetteville, Georgia

INTRODUCTION

Transmitted herein are the City of Fayetteville Annual Operating and Capital Improvement Program for fiscal year 2006. This budget is a statement of policy and a planning document that defines the level of services and activities of city government for the next fiscal year and beyond. Also, submitted is the Five-Year Plan covering personnel, operating, and capital improvement. The staff continues to identify and allocate resources in a manner that most effectively, efficiently, and economically meets the service and needs of the citizens of the City of Fayetteville.

It is the purpose of this document to present this information about the City of Fayetteville and its future financial plans in a variety of ways, using graphs, charts and tables so that all interested parties can fully understand the financial condition of the City.

This budget has been prepared so that it will coincide directly to the Annual Audit Report, which is part of developing the Comprehensive Annual Financial Report (CAFR) in accordance with the Governmental Finance Officers Association (GFOA) guidelines. The City of Fayetteville has received the prestigious Certificate of Achievement in Financial Reporting for eight (8) consecutive years.

SUMMARY OF ALL FUNDS

The City of Fayetteville prepares an annual budget for ten (10) different funds including the General Fund, Water and Sewer Fund, Solid Waste Fund, Capital Projects Fund, Impact Fee Fund, Special Purpose Local Option Sales Tax Fund, Cemetery Trust Fund, Confiscated Asset Fund, Hotel/Motel Tax Fund, and the Vehicle Rental Excise Tax Fund, and two (2) component units, Downtown Development Authority and Main Street Tourism Fund. The Special Purpose Local Option Sales Tax (SPLOST) fund was established April 1, 2005. This fund accounts for capital projects; i.e. transportation projects, financed from SPLOST funds. As indicated in the

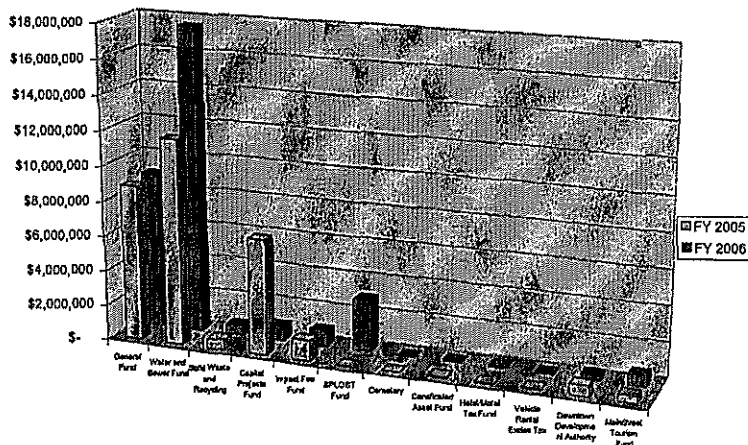
chart, the total revenue of all funds and component units for the City of Fayetteville is \$32,919,021. The total appropriation of fund balances for all funds is \$12,844,039. The total expenditures and other uses for all funds are \$32,919,021.

CITY OF FAYETTEVILLE ALL FUNDS- BUDGET SUMMARY FISCAL YEAR 2006						
FUNDS	REVENUES AND APPROPRIATIONS			EXPENDITURES AND OTHER USES		
	PROJECTED REVENUES	APPROPRIATION OF FUND BALANCE	TOTAL PROPOSED FUNDING SOURCE	PROJECTED EXPENDITURES	TRANSFERS INCR(DECR) FUND BALANCE	TOTAL PROPOSED EXPENDITURES
General Fund	\$ 8,953,501		\$ 8,953,501	\$ 8,853,501	\$ 100,000	\$ 8,953,501
Water and Sewer Fund	\$ 5,112,811	\$ 12,453,126	\$ 17,565,937	\$ 17,541,210	\$ 24,727	\$ 17,565,937
Solid Waste and Recycling	\$ 556,950		\$ 556,950	\$ 539,400	\$ 17,550	\$ 556,950
Capital Projects Fund	\$ 740,234	\$ 92,284	\$ 832,518	\$ 832,518		\$ 832,518
Impact Fee Fund	\$ 687,498	\$ 208,600	\$ 896,098	\$ 671,348	\$ 224,750	\$ 896,098
SPLOST Fund	\$ 2,983,400		\$ 2,983,400	\$ 2,954,100	\$ 29,300	\$ 2,983,400
Cemetery	\$ 5,850		\$ 5,850	\$ -	\$ 5,850	\$ 5,850
Confiscated Asset Fund	\$ 3,000	\$ 44,578	\$ 47,578	\$ 47,578		\$ 47,578
Hotel/Motel Tax Fund	\$ 83,136		\$ 83,136		\$ 83,136	\$ 83,136
Vehicle Rental Excise Tax	\$ 50,075		\$ 50,075		\$ 50,075	\$ 50,075
Downtown Development Authority	\$ 259,591	\$ 45,451	\$ 305,042	\$ 305,042		\$ 305,042
MainStreet Tourism Fund	\$ 638,936		\$ 638,936	\$ 616,382	\$ 22,554	\$ 638,936
Total	\$ 20,074,982	\$ 12,844,039	\$ 32,919,021	\$ 32,361,079	\$ 557,942	\$ 32,919,021

The General Fund budget has increased by 1.06% over fiscal year 2005. The Water and Sewer Fund has increased by 49.43% due to major budgeted capital outlay projects involving the expansion of the Water Pollution Control Plant and construction of stormwater drainage system infrastructure. The City has issued revenue bonds to fund these projects. The Capital Projects Fund decreased by (87.32%) over fiscal year 2005, due to recording transportation projects in the SPLOST fund. The Hotel Motel Tax Fund increased by 49.89% over Fiscal year 2005 anticipating a new hotel in the City of Fayetteville. The Downtown Development Authority has decreased by (49.81%)

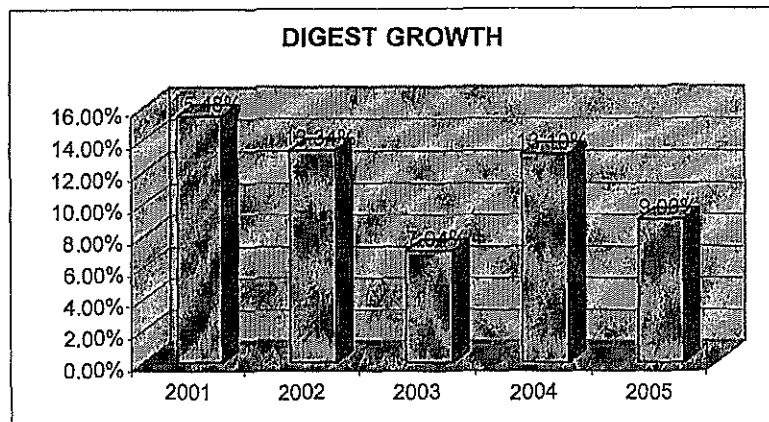
because the 2001 Bond Projects function only includes \$35,000 for the façade project; leaving a remaining \$137,409 reserved funds. The Main Street Tourism Fund has increased by 60.89%. The Main Street department, which has been accounted for in the General Fund, is now a function of the Main Street Tourism Fund. However, General Fund has budgeted a transfer amount of \$100,000 to the Main Street Tourism Fund for the Main Street function. The chart above shows all the City of Fayetteville funds and component units comparison between fiscal year 2005 and fiscal year 2006.

ALL FUNDS BUDGET COMPARISON FY 2005 VS FY 2006



DIGEST AND MILLAGE

The ad valorem property tax digest is expected to increase for fiscal year 2006 by approximately 9%. The increase is due to growth in the City's tax digest. The 2004 net digest was 702,243,669. Therefore, for fiscal year 2006, estimating an increase of 9%, the net digest will be 765,445,599. The City's tax digest percentage growth has averaged between 7.04% in 2003 and 15.48% in 2000, as indicated in the chart to the right. The General Fund's budgeted millage is 2.283 mills. The Capital Projects Fund dedicated millage is .75 mills. A mill's value is estimated to be \$765,446 based on the 9% growth factor. Staff is recommending that the millage remain at the current rate of 3.033 mills.



PERSONNEL ADDITIONS

The only personnel position added in the fiscal year 2006 budgets is for a Stormwater Maintenance Worker which will be filled after the first five months of the fiscal year. A hiring freeze for the first five months of the fiscal year is proposed citywide. Also, a voluntary early out retirement incentive program is being proposed for eligible personnel. The City's Reduction in Work Force administrative policy outlines the procedures to be followed for both the hiring freeze and early out retirement incentive program.

EMPLOYEE COMPENSATION AND BENEFITS

Staff has budgeted an average of 3% to continue our Pay for Performance Salary Plan and our Retention Plan. Funds are included in the budget to continue our employee safety and longevity programs.

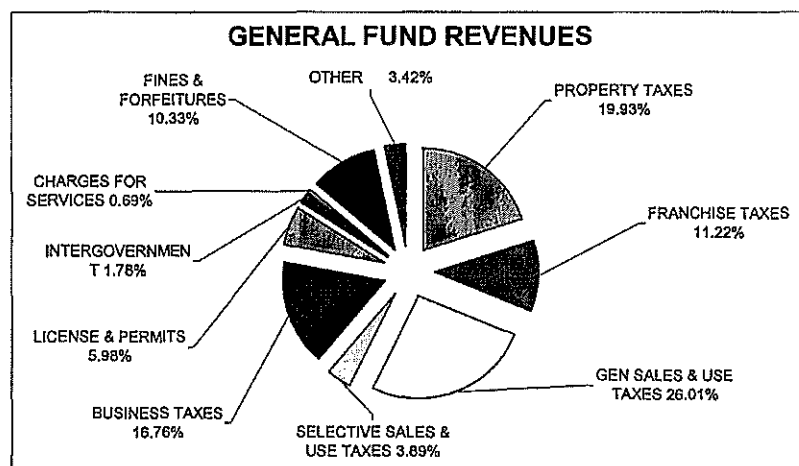
Employee health insurance, including vision, is estimated to increase by fifteen percent 15%. The increase is based on claims, changes in dependent status, premium adjustments, and increased employee participation. The dental and life insurance will have a zero percent 0% increase for fiscal year 2006. However, the employee's life insurance costs will increase as salaries increase because coverage is based on annual income with a limit of \$50,000. Staff feels that we received a fair rate adjustment considering that the City continued to have some major claims throughout the year.

Employee's defined retirement, participants deferred retirement, worker's compensation, and participant's flexible spending accounts have been budgeted fiscal year 2006. There is no increase for the administration of each plan, however, cost to the City is increased as salaries and/or participation increases. Although, the participant's whom utilize the flexible spending plan use this plan on a pre-taxed basis, which, saves the City tax money at the federal and state tax levels.

GENERAL FUND

The total General Fund budget, as proposed, for fiscal year 2006 is \$8,953,501. The General Fund revenues reflect only a 1.06% increase over fiscal year 2005's budget. A few of the City's major revenue sources have drastically impacted the budget this fiscal year. Actual revenue sources for fiscal year 2005 are estimated to fall below the budgeted amount for local option sales tax and selective sales and use taxes. With local option sales tax having the highest impact on the City's revenue stream, this has reduced the budgeted revenues for fiscal year 2006. Also, no appropriation of fund balance has been included in this year's budget to replenish and maintain the General Fund's unreserved fund balance.

As indicated in the chart to the right, the highest source of revenue is sales tax at 26.01%. However, the percentage increase from year to year has slowed significantly. In calendar year 2003, sales tax increased over calendar year 2002 by 7.22%. In calendar year 2004, LOST increased by 6.18% over calendar year 2003. The trend of the sales tax is estimated to continue to decrease for calendar year 2005.



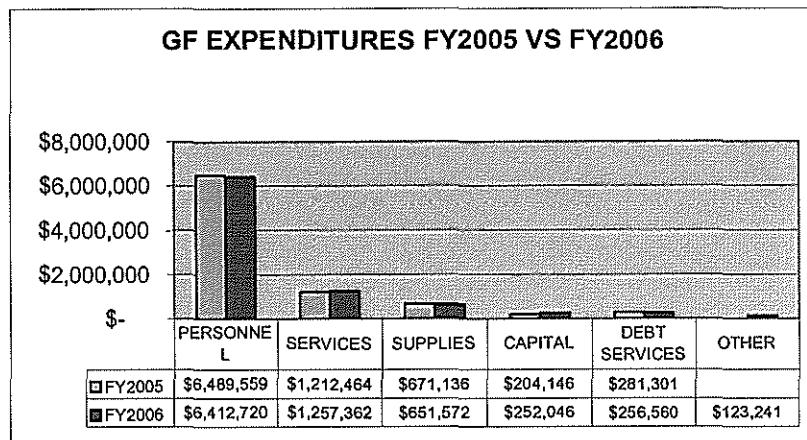
The declining sales tax is attributed to the decrease in the countywide distribution for the City of Fayetteville. The second source of revenue is general property tax at 19.93% of total revenues. Followed by, business tax at 16.76%, franchise taxes at 11.22%, and fines and forfeitures at 10.33%.

The Finance Committee has included in fiscal year 2006 budget and is proposing rate and fee increases for occupational taxes, beer and wine license fees, building permit fees, and planning and zoning fees. The goal for setting the rate and fee structure is to recover direct and indirect costs of services, unless full cost recovery would be excessively burdensome on those citizens or businesses receiving the service. Surveys have been conducted for all these sources of revenues and it has been concluded that our fees are lower than other jurisdictions. To coincide with our budget year, the proposed new rates and fees would be effective August 1, 2005. The increase

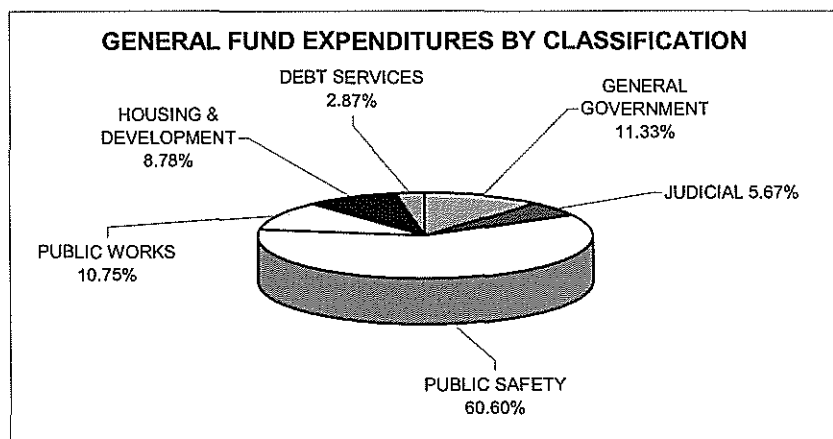
that we are proposing equates to approximately \$186,123 in additional revenues. Memo's for each revenue source has been prepared and is included in this budget package as an appendix.

General Fund expenditures have increased by 1.06% over fiscal year 2005 original budget. The chart to the right shows the increase (decrease) over fiscal year 2005 by category.

The most significant increase is in capital outlay, which includes replacement vehicles for public safety, public works, and housing and development and replacement equipment for public works. Capital outlay increased by 23.46% over last fiscal year. Purchased and contracted services increased over fiscal year 2005 by 3.70%. This category includes such services for professional, technical, repair and maintenance contracts, and the City's property and liability insurance coverage. Debt service continues to decrease. It decreased by (8.80%) over fiscal year 2005 due to the pay off of existing capital leases and lesser amounts of debt issued for capital leases.



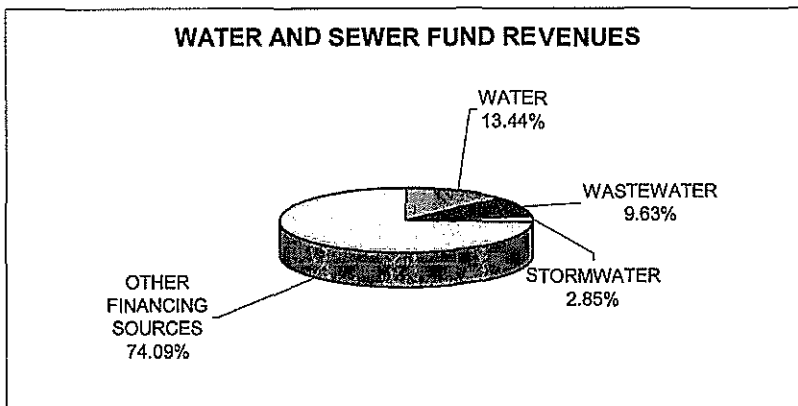
The chart to the right reflects the percentage of expenditures of the total budget by major classification. Public Safety, which includes the police department and fire department, has the highest percentage of all total classifications at 60.60% followed by General Government, Public Works, Housing and Development, Judicial and Debt Service.



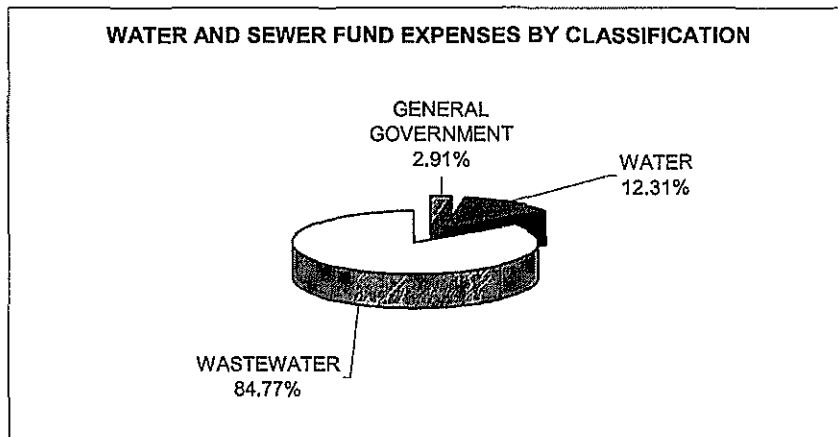
WATER AND SEWER FUND

The Water and Sewer Fund is one of the City's two (2) enterprise funds. An enterprise fund, also called proprietary fund, accounts for business-type activities that receive a significant portion of their funding through user charges.

The total Water and Sewer Fund revenue for fiscal year 2005 is \$17,565,937. Reserved 2003 revenue bonds fund balance in the amount of \$5,694,835, reserved sewer proportionate share of \$1,265,300, stormwater fund balance in the amount of \$101,258 and a proposed GEFA loan of \$5,391,733 is being appropriated for capital assets in conjunction with the 2003 revenue bond issue and capital improvement program. The Water and Sewer Fund's major sources of revenues are water sales and sewer charges. As indicated in the chart to the right, water sales is approximately 13.44% of total revenues and wastewater sales is equivalent to 9.63% of total revenues. The other financing sources of 74.09% are reserved fund balances, contributed capital, and investment income.



Water and Sewer Fund expenses are \$17,541,210 with a change in net asset before depreciation of \$24,727. Depreciation expense is budgeted at \$1,408,000. As per the chart to the right, the water expenses are 12.31% of the total Water and Sewer fund and the sewer expenses represent 84.77% of total expenses. General Government represents allocation cost of Mayor and Council, City Manager, City Clerk, Financial Administration, Human Resources, Information Technology, and Housing and Development.



The reserved 2003 revenue bond fund balance and unreserved fund balance is for capital projects, mapping system project, the expansion of the Water Pollution Control Plant, and construction of stormwater drainage system infrastructure.

STORMWATER PROJECT DESCRIPTION	COST
UPPER CORNWALLIS CULVERT	\$ 53,257
LOWER CORNWALLIS CULVERT	\$ 79,758
PYE LAKE DAM REHABILITATION	\$ 195,174
WEATHERLY DRIVE CULVERT	\$ 259,346
EAST GEORGIA AVE CULVERT	\$ 63,325
BRAEMAR ROAD CULVERT	\$ 143,831
BATES DRIVE CULVERT	\$ 73,983
BEAUREGARD AT PACES DRIVE CULVERT	\$ 138,010
MEDFORD DRIVE CULVERT	\$ 66,129
AERIAL PHOTOGRAPHY	\$ 50,805
WATERSHED ASSESSMENT	\$ 249,750
TOTAL	\$ 1,373,367

WHITEWATER CREEK WPCP UPGRADE	COST
Planning & Evaluation	\$203,526
Permitting & Compliance	\$68,597
Comprehensive Design	\$617,977
Property Acquisition	\$589,940
Property Acquisition Services	\$37,951
Plant Construction	\$8,672,612
Mobilization, Bonds & Insurance	\$476,994
Temporary Facilities	\$35,000
Construction Services	\$431,854
SUBTOTAL	\$11,134,451
Change Order Contingency (3%)	\$260,178
SUBTOTAL	\$11,394,630
Less Estd. Tax Reimbursement (GA Dept of Revenue)	\$237,597
TOTAL	\$11,157,033
Funds Available for Project Financing	\$5,765,300
Additional Funds Required	\$5,391,733

SOLID WASTE AND RECYCLING FUND

The Solid Waste and Recycling Fund is also an enterprise fund or proprietary fund. The City of Fayetteville contracts with an outside vendor for the solid waste and recycling services. The Solid Waste and Recycling budget for fiscal year 2006 is \$556,950, with a net increase of \$17,550. This budgeted amount represents a minimum increase of less than .50% over fiscal year 2005.

IMPACT FEE FUND

The Impact Fee Fund is a capital projects fund that provides accounting for revenues and capital projects funded by development impact fees. This fund is used to account for acquisition and construction of major capital facilities, infrastructure, and projects other than those financed by proprietary funds and trust funds. The total revenues and expenditures and transfers to Capital Projects Fund, SPLOST fund and Downtown Development Authority budgeted for fiscal year 2006 is \$896,098. In fiscal year 2006, the Impact Fee Fund transportation projects will be maintained in the SPLOST Fund and all other Impact Fee Fund projects will continue to be maintained in the Capital Projects Fund for better accountability and control. When expenditures occur, the monies from the Impact Fee Fund are transferred to the appropriate funds.

CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for the expenditures of resources for various public improvements and major capital projects, which are funded by a percentage of property taxes and other designated sources; such as, impact fees. The City has a proactive capital improvement program that identifies capital projects for the next five years. These projects have been built in our five-year long-range plan.

The total Capital Projects Fund revenues for fiscal year 2006 are \$832,518. Property tax revenues are projected to be \$574,084 from the .75 mills dedicated millage. Transfers in from the Impact Fee Fund for impact fee funded projects are budgeted in the amount of \$129,625. Transfers in from DDA for the 2001 bond projects are budgeted in the amount of \$35,000. Appropriation of fund balance in the amount of \$92,284 is included to purchase capital equipment and facility renovations. Unreserved Fund balance remaining, after the appropriation, is \$104,688. Expenditures are projected to be \$832,518. Listed in the table below are all the projects in the Capital Projects Fund and the funding source for each project.

CAPITAL PROJECTS FUNDS SUMMARY		
PROJECT DESCRIPTION	ESTIMATE	FUNDING TYPE
Refurbish R-9	\$ 130,000	CPF
Public Safety Bldg Renovation	\$ 43,200	CPF
1998 DDA Loan	\$ 109,736	CPF
2001 Bond Fund	\$ 66,205	IFF/CPF
Façade Project	\$ 35,000	DDA
Law Enforcement COPS Issue	\$ 345,777	IFF/CPF
6 Patrol Car Video Cameras	\$ 30,600	CPF
6 In-car Computers	\$ 72,000	CPF
Total 2006	\$ 832,518	

SPLOST FUND

A one percent special local optional sales tax has been approved by voter referendum for the funding of roads, street, and bridge projects. These projects will be accomplished subject to the budgetary restrictions of this SPLOST. The time period for the imposition of this tax shall not exceed five years, which term began on April 1, 2005 and shall end March 31, 2010. The table below indicates the transportation projects in the SPLOST fund for fiscal year 2006. A five year forecast worksheet for SPLOST funding has been updated and is located in appendices.

SPLOST FUND SUMMARY		
PROJECT DESCRIPTION	ESTIMATE	FUNDING TYPE
F'ville Connecting Sidewalks (TIP) Design	\$ 63,000	SPLOST
Grady/Stonewall/Booker Ped Const	\$ 535,000	SPLOST/GRANT
Resurfacing/Pavement Management	\$ 50,000	SPLOST
54/Gingercake Rd Intersection	\$ 11,000	IFF/SPLOST
S. Jeff Davis Shoulders	\$ 100,000	IFF/SPLOST
Grady/Bradley Left Turn Signal	\$ 20,000	SPLOST/DOT
White Rd @ Culvert	\$ 387,600	IFF/SPLOST
85 Median Engineering (LCI)	\$ 96,000	SPLOST
LaFayette Ave Ext Engineering (LCI)	\$ 60,500	SPLOST
Lanier Ave Ped Imp Const (LCI)	\$ 1,631,000	SPLOST/LCI
Reserved Fund Balance	\$ 29,300	
Total 2006	\$ 2,983,400	

CEMETERY TRUST FUND

Cemetery Trust Fund is a special revenue fund that accounts for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other government units and/or other funds. This classification includes cemetery perpetual care of a government owned cemetery.

Revenues include budgeted amounts of \$5,850 from interest from a trust fund dedicated to the City. The interest from this trust fund can only be expended towards improvements to the City Cemetery.

CONFISCATED ASSET FUND

Confiscated Asset Fund is a special revenue fund that accounts for monies derived from confiscated monies and can only be expended on certain equipment for public safety.

Interest revenue and contributions and donations is budgeted in the amount of \$3,000. An appropriation of reserved fund balance is budgeted in the amount of \$44,578. Expenditures for fiscal year 2006 are \$47,578.

HOTEL/MOTEL TAX FUND

Hotel/Motel Tax Fund is a special revenue fund to report monies collected from a special revenue tax assessed on hotels. The City of Fayetteville collects a 5% hotel/motel tax. Three percent (3%) of this tax is dedicated to the Main Street program to promote tourism in the City of Fayetteville's Main Street district. The other 2% is dedicated to the Main Street Tourism Amphitheater.

Revenues are budgeted in the amount of \$83,136. The budgeted amount includes monies generated from a new hotel opening in fiscal year 2006. Appropriations include transfers to MSTF for the Main Street Program and the Main Street Tourism function for the amphitheater.

VEHICLE RENTAL EXCISE TAX FUND

Vehicle Rental Excise Tax Fund is a special revenue fund to account for monies collected from a special revenue tax assessed on vehicle rental businesses. The City of Fayetteville collects a 3% vehicle rental excise tax. Revenues are estimated in the amount of \$50,075. These monies will be transferred to the Downtown Development Authority.

DOWNTOWN DEVELOPMENT AUTHORITY

The Downtown Development Authority is one of two component units of the City of Fayetteville. The Downtown Development Authority was organized to develop and promote commerce, industry and general welfare within the City. Revenues are estimated to be \$305,042, including appropriated fund balance. Revenues are derived from rental income on the amphitheater, Holliday Dorsey Fife House Museum, and the Hollingsworth House. Expenditures include operating and maintaining the Holliday Dorsey Fife House Museum and the Hollingsworth House, and other financing sources to the Capital Projects Fund for the façade project.

MAIN STREET TOURISM FUND

The Main Street Tourism Fund is the 2nd component unit of the City of Fayetteville. The Fayetteville Main Street Tourism Association, Inc. was organized to serve the needs and interests of tourism within the City of Fayetteville, and in particular, tourism within the Main Street District of Fayetteville. The Main Street function, previously reported in General Fund, has been transferred to streamline the accountability and functionality of this department to the MSTF.

Revenues and expenditures are budgeted for fiscal year 2006 for the Amphitheater function in the amount of \$421,054. Revenues include, but are not limited to, charges for services, rental income, and contributions and donations. Expenditures are used to operate and maintain the amphitheater. Revenues and expenditures are budgeted in the amount of \$217,882, including a transfer from General Fund of \$100,000, for the Main Street function.

ANALYSIS OF THE FUND BALANCE

The Governmental Accounting, Auditing and Financial Reporting (GAAFR) published by the government Finance Officers Association (GFOA) define the term *fund balance* as “the difference between fund assets and fund liabilities of governmental and similar trust funds”. In simple terms, the fund balance is the excess of current assets over current liabilities utilizing the flow of current financial resources measurement focus and the modified accrual basis of accounting. To express in layman’s terms, it might best be described as funds or idle cash that can serve as a financial safety net in the event of a “rainy day” or unexpected expenditures, can be used to liquidate existing long-term liabilities, or can be utilized to pay for expenditures incurred in future periods.

The size of this balance in relationship to budgeted appropriations provides some insight into the level of current financial resources that are available to meet the financial obligations of future periods. By having sufficient cash reserves available, it ensures a great deal of flexibility in carrying out the City’s annual expenditure plan as well as providing the fiscal capacity to meet most unanticipated needs. For these reasons, maintaining an adequate fund balance level is an important element in the long-range financial plan for the City of Fayetteville.

The fund balance provides a financial cushion that can be used to reduce the impact of a significant economic downturn or uninsured catastrophic loss. In situations such as these, the fund balance provides financial resources that can be used to replace lost revenues or fund unanticipated expenditures without having to raise taxes or incur new debt. Maintaining an adequate fund balance is important to the long-term financial stability of the City of Fayetteville insuring significant benefits to the taxpayers.

UNRESERVED FUND BALANCES	
FISCAL YEAR ENDING 2006	
FUND	UNRESERVED FUND BALANCE
General Fund	\$ 345,858
Water and Sewer Fund	\$ 17,702
Solid Waste Fund	\$ 17,550
Capital Projects Fund	\$ 104,688
Impact Fee Fund	\$ 549,160
SPLOST Fund	\$ 29,300
Cemetery Perpetual Care Fund	\$ 37,864
Main Street Tourism Fund	\$ (19,159)
Downtown Development Authority	\$ 133,549
Total All Funds	\$ 1,216,512

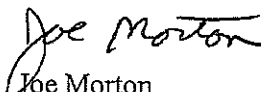
CONCLUSION

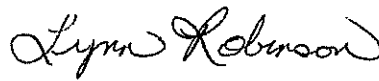
Although, staff has developed a balanced budget for all funds while maintaining adequate reserve fund balances consistent with our Reserve Fund Policy, it is important to note that this is one of the most austere budgets developed in recent years. There are several issues that have impacted this year's budget and will need to be monitored closely in the future. We are beginning to see a much slower growth in revenues, particularly property taxes, sales taxes and building related fees. We are experiencing a slower percentage of increase in our local option sales taxes mainly as a result of the renegotiation of the local distribution and the economy. While our revenues have begun to slow, our operating expenses have continued to increase, mainly due to providing competitive salaries and increasing health insurance benefits and the increase in the price of fuel.

As previously stated, the proposed operating budgets includes only one additional full-time stormwater maintenance worker as planned in the Stormwater Management Program and only purchases for replacement capital items. A voluntary early out retirement incentive program is being recommended for eligible personnel. A hiring freeze has been proposed for the first five months of the fiscal year 2006 budget. As you are aware, staff has developed a Five-Year Plan to assist the City in long-range financial planning and forecasting. This plan was developed with input from each department and is updated annually to reflect any changing needs. The Plan is a very conservative forecast of the City's financial resources and departmental needs to maintain our existing service levels to the community. Based on the current and future projections, it does not appear that staff will be able to fully implement the plan for FY 2006 and 2007. The Mayor and Council and staff will need to continue to closely evaluate the service and staffing levels on an ongoing basis to ensure that adequate personnel resources and financial resources are available to achieve the desired service levels.

Much appreciation goes to the Mayor and City Council for setting the overall vision and goals for the City, and to our department directors and staff for managing our resources in the most cost-effective manner in reaching these goals.

Sincerely,


Joe Morton
City Manager


Lynn Robinson
Director of Finance and Administration

POLICIES & PROCEDURES

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Accounting, Auditing and Financial Reporting				POLICY: 14.00
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	_____ DRAFT _____ NEW _____ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. An independent audit in compliance with Generally Accepted Audit Standards will be performed annually by a qualified external auditor in accordance with Georgia Code Section 36-81-7.
2. The City will prepare a Comprehensive Annual Financial Report (CAFR) in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The City will strive to prepare the Comprehensive Annual Financial Report to meet the standards of the GFOA Certificate of Achievement for Excellence in Financial Reporting Program.
3. The City will establish and maintain a high degree of accounting practices. Accounting records and systems will conform to Generally Accepted Accounting Principles.
4. The City will maintain accurate records of all assets to ensure a high degree of stewardship for public property.
5. The City will develop an ongoing system of financial reporting to meet the needs of the Mayor and Council, the City Manager, department heads, and the general public. Reporting systems will monitor the costs of providing services wherever possible. The reporting systems will also promote budgetary control and comparative analysis.
6. The City will follow a policy of full disclosure on its Financial Reports.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Budget Amendments				POLICY: 14.01
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	DRAFT NEW AMENDED	APPROVAL CITY MANAGER:	TOTAL PAGES: 1

Each year, an annual budget is formulated which represents the City's plan for expending its anticipated revenues during the upcoming fiscal period. When the budget is adopted at the end of July each year, it is at that time, management's best estimate as to the most efficient allocation of financial resources to meet the service needs of the community.

There are two distinct classes of budget transfers. Each department is responsible for monitoring their own expenditures and recommending a course of action to correct any unfavorable variances. Possible remedies include the transfer of funds between various object codes. The department's recommendation is submitted to the Director of Finance on the appropriate form.

The first type of transfer generally involves the transfer of funds between the line item expenditure object codes within a department. These adjustments do not have to go before the Mayor and Council, but must be submitted to and approved by the Director of Finance prior to their incorporation into the accounting system and financial statements.

The second class of transfers generally consists of any changes requested in the total amount approved in the budget for a department, transfers from the Contingency Account, or any modifications to the number of authorized positions for a department. These budget adjustments are submitted to the City Manager, but also require the approval of Mayor and Council.

Transfers from the Contingency Account are generally reserved for emergency situations. Departments are expected not to request any budget adjustments, which would allow them to purchase any service, material, or capital item that was specifically removed from their original budget request.

Upon receiving proper approval for a budget adjustment, the transfer request form is forwarded to the Finance Department. One of the Accounting staff then enters the adjustment into the computer. By signing and dating the form, Finance signifies the date on which the adjustment is made and by whom. The accounting software also tracks any changes made to the original budget.

FORM: 14.1A – Request for Budget Transfer

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Budget Process				POLICY: 14.02
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 2

The budget process for the upcoming fiscal year begins in March each year. The constant review and refinement of budget data continues through the adoption of the budget at the end of July. This budget preparation cycle is summarized on the budget calendar that follows this section.

During the month of March, the Finance Department prepares a budget preparation package for every department. As needed information is compiled, it is placed into each department's package. By the end of March, these packets should contain all the necessary materials and instructions needed by a department to complete its annual budget request.

As part of their packages, departments receive several documents that expedite and provide uniformity in preparing their expenditure projections. Based on discussions with the City's insurance providers and a review of trend data, the Human Resources Department prepares estimates of insurance costs for the ensuing fiscal year. Using the personnel software package, a detailed position report and salary information is produced for all currently budgeted positions within a department.

Since historical spending patterns are often the best indicator of future expenditures, each department is provided with a printout showing its actual expenditures for the past two years and current budget.

To ensure maximum efficiencies, a budget software package that is fully integrated with the accounting and human resources software is used to prepare the annual budget.

Departments assess their need for the upcoming fiscal year and prepare their budget request accordingly. The departments submit all required data back to the Finance Department.

During the request preparation period, the Director of Finance prepares the estimated revenue projections for all funds. These estimates are then sent to the City Manager for his review and comments.

By mid-May, all original budget requests have been entered into the computer system. A printout of each department's budget request is then produced. The software provides various options as to what historical comparative information is presented. Based on the information needs of the reviewer, actual cost data, budget data (original or adjusted), or a combination of the

two can be included in the printouts. This information is then given to the City Manager who makes those changes to the original request that he feels are warranted. As is necessary, the City Manager may meet with the appropriate budget contact personnel or request additional information about a particular request. His recommendation for each line item is then entered into the budget software.

By mid-June, all the recommended budget information is compiled by the Finance Department and placed in a loose-leaf notebook. The financial data is presented from the fund summary level all the way down to the function level by department. Supplemental budget information such as workload indicators, departmental goals and objectives, a detail of capital purchases, a listing of recommended new positions is also provided. These notebooks are then given to the Mayor and Council for their review. Copies of the recommended budget are given to the press and put on public display at City Hall.

In early July, the Mayor and Council hold budget hearings to review the recommended budgets. Department heads and budget contact personnel are present to answer any questions from the Mayor and Council. During July, the Mayor and Council also conduct two public hearings to receive input from the citizens. The Mayor and Council then make any desired changes to the recommended budgets. By the last day of July, the Mayor and Council adopt the budget.

Upon adoption of the budget, the Finance Department begins preparation of the formal budget document. It takes about four weeks to publish the approved financial plan for the City.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Budgetary Controls				POLICY: 14.03
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	<input type="checkbox"/> DRAFT <input type="checkbox"/> NEW <input type="checkbox"/> AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

Fayetteville, Georgia maintains budgetary controls to ensure compliance with the legal provisions of the annual appropriations budget approved by the Mayor and Council. Activities of the General Fund, Trust Fund and Enterprise Funds are included in the annual appropriated budget. The level of budget control is the level of data aggregation at which expenditures may not legally exceed appropriations. Since the budget is adopted at the department appropriations level, the official level of City budget control for each legally adopted annual operating budget is at the department level.

Administrative budgetary control is maintained at an object code expenditure level within the department. The transfer of appropriations between the line item expenditure accounts within a department's budget can be authorized by the Director of Finance. All other transfers or supplemental appropriations must be enacted by the Mayor and Council.

The City maintains an encumbrance accounting system as another means of accomplishing budgetary control. Encumbered amounts at year-end are recorded as a reservation of fund balance and are reflected as an adjustment to the ensuing year's budget.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Capital Budget Policies				POLICY: 14.04
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 3

Purpose:

Capital improvements programming involves: 1) identifying major public facilities needed to serve existing development or to support future growth, 2) determining when these should be provided, 3) deciding how to pay for them.

Programming capital improvements provides one significant way of realizing comprehensive plans. Capital improvement programs do this by developing methods to achieve projects identified in the public facilities part of the plan, by specifying the timing and/or staging of public facilities to support the sequence of growth proposed in the plan, and by assuring growth proposed in the plan, and by assuring that needed public facilities will be available to support growth.

HOW DOES THE PLAN AFFECT CAPITAL IMPROVEMENTS PROGRAMMING?

The capital improvements program is directly linked to the land use and public facilities parts of the comprehensive plan. These elements furnish important direction for the capital improvement program. They indicate general public policy on the development, redevelopment and maintenance of the community, and specific direction on:

1. Community development needs.
2. Development management strategy that determines how much development occurs where and when.
3. Road, water, sewer, storm drainage and park facilities and other projects requiring major public expenditures.

The local comprehensive planning process also involves a fiscal analysis, which includes:

1. Analysis of service standards, methods of operation and cost factors.
2. Analysis of expenditures during the past five years and projections of expenditures for five years into the future.

3. Analysis of past projected revenue from sources within the community and other potential sources such as grants.

The objective is to produce a capital improvements program, which integrates the comprehensive plan's recommendations and desired levels of public services with the ability of the community to both pay for and maintain capital improvements.

CAPITAL IMPROVEMENT PROGRAM POLICIES:

"Capital Improvements" are major projects undertaken by the City that are generally not on a "year-in, year-out" basis, and fit within in one or more of the following categories.

1. Purchase of major equipment and vehicles value in excess of \$5,000 with a life expectancy of three years.
2. Construction (new) including engineering, design, and other pre-construction costs with an estimated cost excess of \$5,000.
3. Major building improvements that are not routine expenses and will substantially enhance the value of the structure.
4. Major equipment or furnishings required to furnish new buildings or other projects.
5. Major studies requiring the employee of out-of-state professional consultants in excess of \$5,000.

Capital Improvements Program shall integrate all of the City's capital project recourses (grants, bonds, City funds allocated to capital projects, donations, and any other funding available.)

Capital projects should be financed to the greatest extent possible through user fees where direct benefit to users results from construction of the project (water and sewer).

An amount of 1% of the current operating budget will be set aside as a contingency reserve.

It is City policy that in each fiscal year, Council shall review a five-year forecast of capital improvements together with the funding implications thereof.

Each year Council shall review all previously approved capital projects upon which work has not commenced and shall determine whether the prior approval shall stand or be cancelled.

There shall be an annual review of all capital projects in progress so that any funds no longer required for the original purpose may be reassigned throughout the budgeting process.

Projects mandated by State and Federal agencies and law will receive priority consideration.

Projects that have been previously initiated and are a completion of subsequent phases shall receive priority consideration.

Projects that preserve and protect the health and safety of the City shall receive priority consideration.

Projects which provide for the renovation of existing facilities, resulting in preservation of the City's prior investment or which reduce maintenance and operating costs, shall receive priority consideration.

Construction or acquisition that results in new or substantially increasing operating costs should be considered only after an assessment indicates a clear need for the project and plans for funding operating costs are developed.

The current year Capital Improvements Budget will become part of the working budget for the current fiscal year.

Capital projects must not violate the principal concepts of an adopted city plan.

INSTRUCTIONS FOR COMPLETING RATING SHEET:

The rating sheet has five major considerations that will be used for the purposes of prioritizing proposed projects on the City's CIP matrix.

Every project will receive a point score in each of the five major considerations. The points will be totaled and used to establish a priority ranking on the CIP matrix.

Department Priority Classification

THE RATER MUST DETERMINE WHICH PRIORITY CLASSIFICATION A PROJECT FITS UNDER.

- A. Mandatory-refers to the protection of life or maintenance of public health and safety.
- B. Maintenance-refers to a continuation of public services, the conservation of endangered resource, or the finishing of partially completed projects.
- C. Improve Efficiency-refers to the replacement of obsolete facilities or the improvement of community or community facilities.
- D. New Services-refers to the expansion of the public facilities service area of the city, or the provision of new public services.

Project's Expected Useful Life

Refer to the project description information from the CIP project form.

Effect on Operation and Maintenance costs

Refer to the project description information from the CIP project form.

Effect on City's Source of Revenue

Refer to the project description information from the CIP project form. Proposed residential expansion does not necessarily mean an increase in a city's revenues.

Availability of State Grants of Special Outside Funds.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Capital Outlay in Capital Projects Fund				POLICY: 14.05
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	<input type="checkbox"/> DRAFT <input type="checkbox"/> NEW <input type="checkbox"/> AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

This policy maintains the guidelines to be followed when adding capital outlay items to the Capital Projects Fund. The capital outlay item must meet either criteria one or two below.

1. Capital item (per item basis) of \$25,000 or more and useful life of 5 years or more. Useful life standards will be set to follow the Governmental Accounting Procedures.
2. New Capital Outlay Programs that will significantly impact the City's operating budgets with total program budget amount of \$50,000 or more.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Debt Policies				POLICY: 14.06
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	<input type="checkbox"/> DRAFT <input type="checkbox"/> NEW <input type="checkbox"/> AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. The City of Fayetteville will confine long-term borrowing to capital improvements.
2. The City will not use short-term debt for operating purposes.
3. The City will follow a policy of full disclosure on every financial report and bond prospectus.
4. General obligation debt will not be used for Enterprise Fund activities.
5. The City will limit the use of capital lease purchases, certificates of participation and other types of short-term debt when possible.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Investment Policies				POLICY: 14.07
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. The City of Fayetteville will maintain an active program of investing all government funds under the direction of the City Manager or his/her designate.
2. The investment program shall be operated based on the following principles, with priorities placed on the order as listed below:
 - a. Safety of Principal-Principal is protected from loss with secure investment practices and collateralization.
 - b. Maintenance of Adequate Liquidity-A sufficient quantity of investments are readily convertible to cash when needed to meet current obligations without incurring losses.
 - c. Yield or Return on Investment-The earnings rate on investments are maximized without diminishing the other principles.
 - d. Legality-All investments will fully comply with State and Local laws. Specific requirements, such as those set forth in bond ordinances, will take precedence and could further restrict investment options.
3. The investment program shall comply with all Georgia laws and Federal/State regulations for investing public funds and safekeeping/security requirements.
4. The investment program should use a competitive selection process for investments in excess of 30 days. Investments should be placed with only qualified financial institutions.
5. The investment program should provide for a system of internal control over investments and timely financial reporting of investing activities.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Operating Budget Policies				POLICY: 14.08
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 2

1. The City of Fayetteville will finance all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures through the obligation of future resources. The City of Fayetteville will not use short-term borrowing to meet operating budget requirements.
2. The operating budget will provide for adequate maintenance of capital equipment and facilities, as well as for their orderly replacement.
3. All Governmental Funds under the control of the Mayor and Council are subject to the annual budget process.
4. The annual operating budget must be balanced for all budgeted funds. Total anticipated revenues and other resources available must be at least equal to estimated expenditures for each fund.
5. All budgets will be adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Pursuant to Governmental GAAP, revenues are budgeted when they become measurable and available. Likewise, expenditures are charged against the budget when they become measurable, a liability has been incurred, and the liability will be liquidated with current resources.
6. All unencumbered operating budget appropriations will lapse at year-end. Encumbered balances will be reserved on the year ending balance sheet and reappropriated in the following fiscal period in accordance with Generally Accepted Accounting Principles.
7. Each operating fund budget will be adopted at the departmental level. In looking at compliance with State law, total expenditures for each fund may not exceed the total budget amount. Internal administrative procedures will be adopted to ensure that each individual department does not exceed their allotted appropriation amount.
8. The City of Fayetteville will strive to include an amount in the General Fund (i.e., a line item for contingencies) to cover unforeseen operating expenditures of an emergency type. The amount of the contingency reserve will be no more than .50% (one-half percent) of the total operating budget.

9. The City of Fayetteville will integrate performance measurement and objectives, and productivity indicators within the budget.
10. The City will maintain a budgetary control system to ensure adherence to the budget and will prepare timely financial reports comparing actual revenues, and expenditures and encumbrances with budgeted amounts.
11. The operating budget shall be developed to control both the direct and indirect costs of programs and services whenever practical.
12. The City of Fayetteville shall comply with all State laws applicable to budget hearings, public notices, public inspections and budget adoption.
13. Enterprise Fund budgets shall be self-supporting whenever possible. Excess revenues of the Enterprise Funds shall not be transferred to other funds unless authorized in the Annual Budget.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Outline of Strategic Planning Parameters				POLICY: 14.09
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 2

THE PLAN

FINANCIAL STRENGTH THROUGH FISCAL CONSERVATISM

Maintain conservative debt management, budget and reserve policies.

- Confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues.
- As part of the annual operating budget preparation process, revenues and expenditures will be projected on a conservative basis to ensure that the City collects sufficient monies to meet its annual financial obligations.
- Maintain reserves equal to one-half of the adopted budget for each major operating fund.

MAINTENANCE OF THE PHYSICAL PLANT AND INFRASTRUCTURE

Ensure the existence of an adequate physical plant and infrastructure to meet the City's future operating needs.

- Develop and adopt a five-year Capital Improvement Program to include funds of various projects.
- Update the transportation plan based on current needs and growth corridors.

Maintain a safe, serviceable fleet of vehicles that meets the operational needs of various City Departments.

- Review vehicle replacement needs annually based on vehicle policy and department priority.
- Utilize the GMA lease-pool arrangement to fund the purchase of vehicles.

EFFICIENCY THROUGH TECHNOLOGICAL IMPROVMENTS

Utilize available technological advances to make operations as efficient as possible.

- Continue to replace personal computers and equipment on a three year life cycle.
- Examine the possible creation of a Records Management Department to help facilitate the electronic imaging of records.

SATISFYING THE INTERNAL AND EXTERNAL CUSTOMER

Ensure that the citizens' needs are being properly addressed.

- As part of each agenda, a time at each Council meeting will be designated for public comment on any subject not already on the agenda.

Ensure that employee contact with the citizens is helpful and courteous.

- Customer training as needed will be provided to employees and departments on an individual basis.

MANAGING AND PLANNING GROWTH

Ensure that the City has an up-to-date land use plan to guide future growth and ensure the quality of life.

- Planning Department to concentrate on the relationship of the current land use plan to sensitive environmental issues especially storm water runoff.

Seek alternative methods (i.e., other than the use of property taxes) for funding infrastructure needs related to growth.

- Explore the utilization of impact fees as a method of paying for new infrastructure.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Purchasing Policies				POLICY: 14.10
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. It is the intent of the governing authority of the City of Fayetteville to establish uniform regulations and procedures to provide for an efficient and fiscally responsible system for the purchase of materials and services necessary for the effective operations of the City. The administration of this system will comply with the highest ethical and fiscal standards, and applicable laws.
2. The Director of Finance and Administration will be responsible for the City's purchasing system.
3. All departments and agencies of the City of Fayetteville must utilize competitive bidding procedures, as set forth in the City of Fayetteville Purchasing Ordinance. Bids will be awarded on a nondiscriminatory basis with appropriate efforts to include local and minority businesses.
4. The City will strive to obtain the highest quality of goods and services for the most economical costs. Bulk purchases, quantity discounts, standardization of common items, and other approaches will be used to economically acquire goods and services.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Reserve Fund Policies				POLICY: 14.11
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. The City will strive to maintain a General Fund working reserve from the unreserved and undesignated fund balance equal to at least three (3) months of the total General Fund appropriations budget; and also maintain an Enterprise Fund working reserve from the unreserved and undesignated fund balance equal to at least six (6) months of the total appropriations budget. This reserve will be created and maintained to provide the capacity to:
 - a. Offset significant economic downturns and the revision of any general government activity;
 - b. Provide sufficient working capital; and
 - c. Provide a sufficient cash flow for current financial needs at all times.
2. Unreserved, and undesignated fund balances in excess of the working reserve should be used only for capital nonoperating expenditures or debt service designated for capital purchases as appropriated by the Mayor and Council.
3. The City will maintain reserves in compliance with all debt service requirements to maintain bond ratings and the marketability of bonds.
4. The City will develop capital reserves to provide for normal replacement of existing capital outlay and additional capital improvements financed on a pay-as-you-go basis.
5. For the purposes of maintaining a balanced budget, no more than \$500,000 per fund per year may be transferred from the unreserved and undesignated fund balances. This restriction would allow the City to use its fund balances, but prevent excessive use of these funds that may affect the ability to maintain adequate reserve funds for operating and maintenance.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Revenue Administration Policies				POLICY: 14.12
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	___ DRAFT ___ NEW ___ AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

1. The City of Fayetteville will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one major revenue source. The revenue mix should combine elastic and inelastic sources to minimize the adverse effects of an economic downturn.
2. The City will estimate its annual revenues by an objective analytical process in a prudent manner.
3. The City will follow a policy of paying for services with user fees when possible to reduce the reliance on taxes and other general revenue sources.
4. The City will aggressively seek public and private grants, contracts and other outside sources of revenues for funding projects where appropriate.
5. The City will establish the levels of all user charges based on an analysis of the cost of providing the applicable service.
6. The City will set fees and charges for each Enterprise Fund, at a level that fully supports the total direct and indirect cost of the related activity. Calculations of indirect costs will include the cost of annual depreciation of capital assets and requirements for future capital costs.

**CITY OF FAYETTEVILLE
ADMINISTRATIVE POLICIES AND PROCEDURES**

SUBJECT: Statement of Intent				POLICY: 14.13
AFFECTED DEPTS: ALL	EFFECTIVE DATE:	<input type="checkbox"/> DRAFT <input type="checkbox"/> NEW <input type="checkbox"/> AMENDED	APPROVAL CITY MANAGER: JM	TOTAL PAGES: 1

The following policy statements are intended to provide a broad framework as to how the various financial responsibilities associated with the operation of the City of Fayetteville are to be carried out. These policies provide general direction to staff, serve as a blueprint for financial operations, establish operational objectives and promote continuity in fiscal decision-making.

There are several distinct advantages in having fiscal policies for the City of Fayetteville in place. For one, they promote long-term financial stability for the City. For example, the budget and reserve fund policies encourage the level of fiscal responsibility needed to prepare the City for financial emergencies and abrupt adverse economic conditions. And the debt policies limit those scenarios where the City will pay for current services and projects with future revenues.

Secondly, the adoption of long-range financial policies ameliorates some of the drawbacks of governmental accounting and budgeting, which tends to focus only on short-term operations, generally one year. The Capital Budgeting Policies address the common pitfall of governments failing to provide for capital maintenance. Having a financial plan allows the Mayor and Council to view their present approach to financial management from an overall, long-term vantage point. Current financial decisions are easier to make when long-term benchmarks are already established.

Lastly, these policies elevate the credibility of the governing body and promote public confidence in the financial decisions it makes. The policies call for complete disclosure of financial matters and provide a forum, the Comprehensive Annual Financial Report, to inform the citizens about the total financial condition of the City.

GENERAL FUND

**BUDGET WORKSHEET
100 GENERAL FUND**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
TAXES			
GENERAL PROPERTY TAXES	\$ 2,436,102	\$ 2,505,562	\$ 2,781,910
GEN SALES & USE TAXES	\$ 2,226,283	\$ 2,420,587	\$ 2,328,470
SELECTIVE SALES & USE TAXES	\$ 326,876	\$ 420,564	\$ 348,111
BUSINESS TAXES	\$ 1,319,936	\$ 1,411,887	\$ 1,500,702
PEN & INT ON DEL TAXES	\$ 6,571	\$ 6,735	\$ 6,903
TOTAL TAXES	\$ 6,315,768	\$ 6,765,335	\$ 6,966,096
LICENSE & PERMITS	\$ 366,204	\$ 340,072	\$ 535,347
INTERGOVERNMENTAL			
FED GOVERNMENT GRANTS	\$ 114,581	\$ -	\$ 28,170
STATE GOV GRNT-CAPITAL	\$ 85,078	\$ 89,225	\$ 90,157
TOTAL LOCAL GOV UNIT GRANTS	\$ 40,000	\$ 40,000	\$ 40,000
TOTAL INTERGOVERNMENTAL	\$ 239,659	\$ 129,225	\$ 158,327
CHARGES FOR SERVICES			
PLANNING & DEV FEE/CHGS	\$ 3,000	\$ 3,600	\$ 4,500
PUBLIC SAFETY	\$ 26,541	\$ 26,822	\$ 27,239
STREET,SIDEWALK,CURB REP	\$ 30,000	\$ 30,000	\$ 30,000
OTH CHARGES FOR SERVICES	\$ 500	\$ 350	\$ 350
TOTAL CHARGES FOR SERVICES	\$ 60,041	\$ 60,772	\$ 62,089
FINES & FORFEITURES	\$ 986,221	\$ 881,047	\$ 925,099
INTEREST REVENUES	\$ 21,429	\$ 22,670	\$ 22,897
CONTRIB & DONATIONS	\$ 100	\$ 100	\$ 100
MISCELLANEOUS			
RENTS & ROYALTIES	\$ 22,600	\$ -	\$ 6,000
OTHER-MISCELLANEOUS	\$ 2,000	\$ 2,500	\$ 2,500
TOTAL MISCELLANEOUS	\$ 24,600	\$ 2,500	\$ 8,500
MAIN STREET	\$ 119,942	\$ 100,390	\$ -
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			

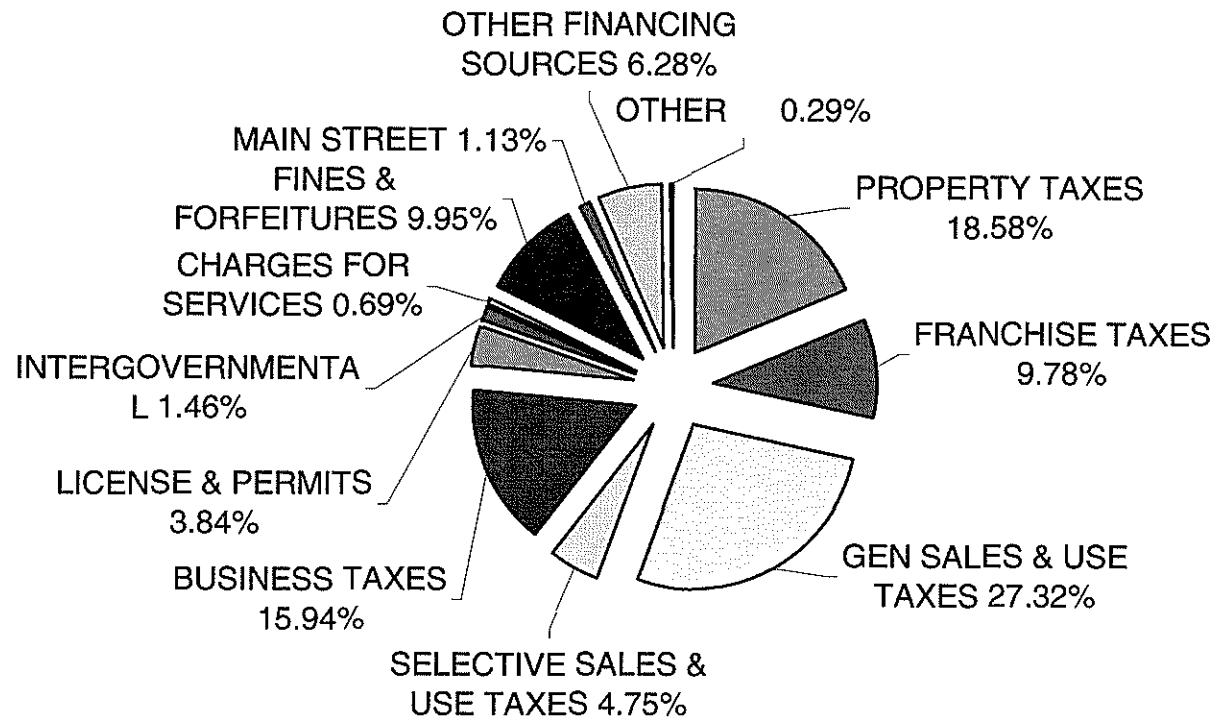
**BUDGET WORKSHEET
100 GENERAL FUND**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
OPERATING TRANSFERS IN-CPF	\$ 45,875		
OPERATING TRANSFERS IN-IFF	\$ 15,080		
RESIDUAL EQUITY TRAN IN	\$ 200,000	\$ 281,302	\$ -
TOTAL INTERFUND TRANSFERS	\$ 260,955	\$ 281,302	\$ -
PROC OF GEN FIXED ASSETS	\$ 69,308	\$ 71,047	\$ 12,000
PROC OF GEN LONG TRM LEASES	\$ 265,287	\$ 204,146	\$ 263,046
TOTAL OTHER FINANCING SOURCE	\$ 595,550	\$ 556,495.00	\$ 275,046.00
TOTAL REVENUES	\$ 8,729,514	\$ 8,858,606	\$ 8,953,501
EXPENDITURES AND OTHER USES			
EXPENDITURES BY FUNCTIONS			
GENERAL GOVERNMENT	\$ 970,301	\$ 967,595	\$ 1,018,208
JUDICIAL	\$ 532,711	\$ 513,540	\$ 508,089
PUBLIC SAFETY	\$ 5,151,967	\$ 5,390,849	\$ 5,426,261
PUBLIC WORKS	\$ 865,500	\$ 892,673	\$ 962,358
HOUSING AND DEVELOPMENT	\$ 837,650	\$ 812,248	\$ 669,084
DEBT SERVICE	\$ 371,385	\$ 281,701	\$ 256,560
OTHER USES			
TRANSFER OUT - CPF	\$ -	\$ -	\$ -
TRANSFER OUT - MSTF	\$ -	\$ -	\$ 100,000
TRANSFER OUT - OTHER	\$ -	\$ -	\$ 12,941
TOTAL EXPENDITURES AND OTHER USES	\$ 8,729,514	\$ 8,858,606	\$ 8,953,501
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

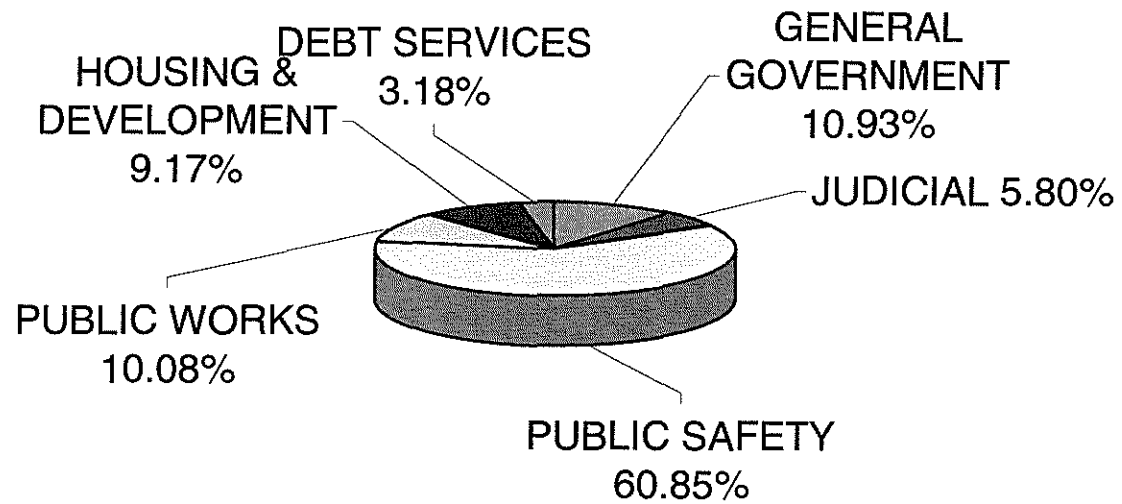
**100 GENERAL FUND
FUND BALANCE WORKSHEET**

	AMOUNT
BEGINNING FUND BALANCE	
UNRESERVED FUND BALANCE	\$ 627,160
RESERVED FUND BALANCE FOR OPERATIONS	\$ 2,227,125
TOTAL BEGINNING FUND BALANCE	\$ 2,854,285
 INCREASE (DECREASE) OF FUND BALANCE	
BUDGETED FY2005 FUND BALANCE APPROPRIATION	\$ (281,302)
GENERAL FUND UNRESERVED BALANCE	\$ -
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$ (281,302)
 ENDING ESTIMATED FUND BALANCE	
UNRESERVED FUND BALANCE	\$ 345,858
RESERVED FUND BALANCE	\$ 2,227,125
TOTAL ENDING ESTIMATED FUND BALANCE	\$ 2,572,983

GENERAL FUND REVENUES



GENERAL FUND EXPENDITURES BY CLASSIFICATION



**GENERAL FUND
BUDGET WORKSHEET
GENERAL GOVERNMENT**

CLASSIFICATION	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
MAYOR AND COUNCIL (LEGISLATIVE)*	\$ 120,613	\$ 125,489	\$ 132,257
CITY CLERK*	\$ 49,284	\$ 48,632	\$ 52,012
CITY MANAGER*	\$ 69,782	\$ 72,955	\$ 75,070
ELECTIONS	\$ 6,000	\$ -	\$ 5,545
FINANCIAL ADMINISTRATION*	\$ 387,962	\$ 399,137	\$ 417,483
CITY ATTORNEY	\$ 121,900	\$ 128,400	\$ 138,500
INFORMATION TECHNOLOGY*	\$ 73,728	\$ 70,589	\$ 70,244
HUMAN RESOURCES*	\$ 41,733	\$ 41,767	\$ 42,972
GENERAL GOVERNMENT BUILDINGS	\$ 99,299	\$ 80,626	\$ 84,125
TOTAL	\$ 970,301	\$ 967,595	\$ 1,018,208

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
MAYOR AND COUNCIL	6	6	6
CITY ATTORNEY	1	1	1
FULL-TIME PERSONNEL			
CITY CLERK	1	1	1
CITY MANAGER	1	1	1
FINANCE & ADMINISTRATION	12	12	12
INFORMATION TECHNOLOGY	1	1	1
TOTAL FULL-TIME PERSONNEL	15	15	15
PART-TIME PERSONNEL			
FINANCIAL	4	4	4
TOTAL PART-TIME PERSONNEL	4	4	4

*NOTE: THESE FUNCTIONS ARE ALSO BUDGETED IN WATER AND SEWER FUND DUE TO COST ALLOCATIONS IN GENERAL GOVERNMENT

**GENERAL FUND
BUDGET WORKSHEET
11100 GOVERNING BODY (MAYOR & COUNCIL)**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 5,529	\$ 47,322	\$ 49,847
PURCHASED/CONTRACTED SERVICES	\$ 102,584	\$ 72,667	\$ 74,910
SUPPLIES	\$ 7,500	\$ 5,500	\$ 5,500
CAPITAL OUTLAY	\$ -	\$ -	\$ -
OTHER COSTS	\$ 5,000	\$ -	\$ 2,000
TOTAL EXPENDITURES	\$ 120,613	\$ 125,489	\$ 132,257

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
MAYOR	1	1	1
COUNCIL MEMBERS	5	5	5
TOTAL	6	6	6

MAYOR AND CITY COUNCIL
DEPARTMENTAL INFORMATION
FY 2006 BUDGET

Service Statement:

A Mayor and Five (5) City Council Members serve the City of Fayetteville. The Mayor and City Council are elected at large and serve four (4) year staggered terms. The Mayor and City Council serve as the legislative body responsible for enacting City ordinances, resolutions, appropriating funds, and providing policy direction to City staff. The City Council appoints a City Manager, City Attorney, Municipal Court Judge and various Boards, Commissions and Authorities. The City Manager is the Chief Administrative Officer responsible for the day-to-day administration of the City.

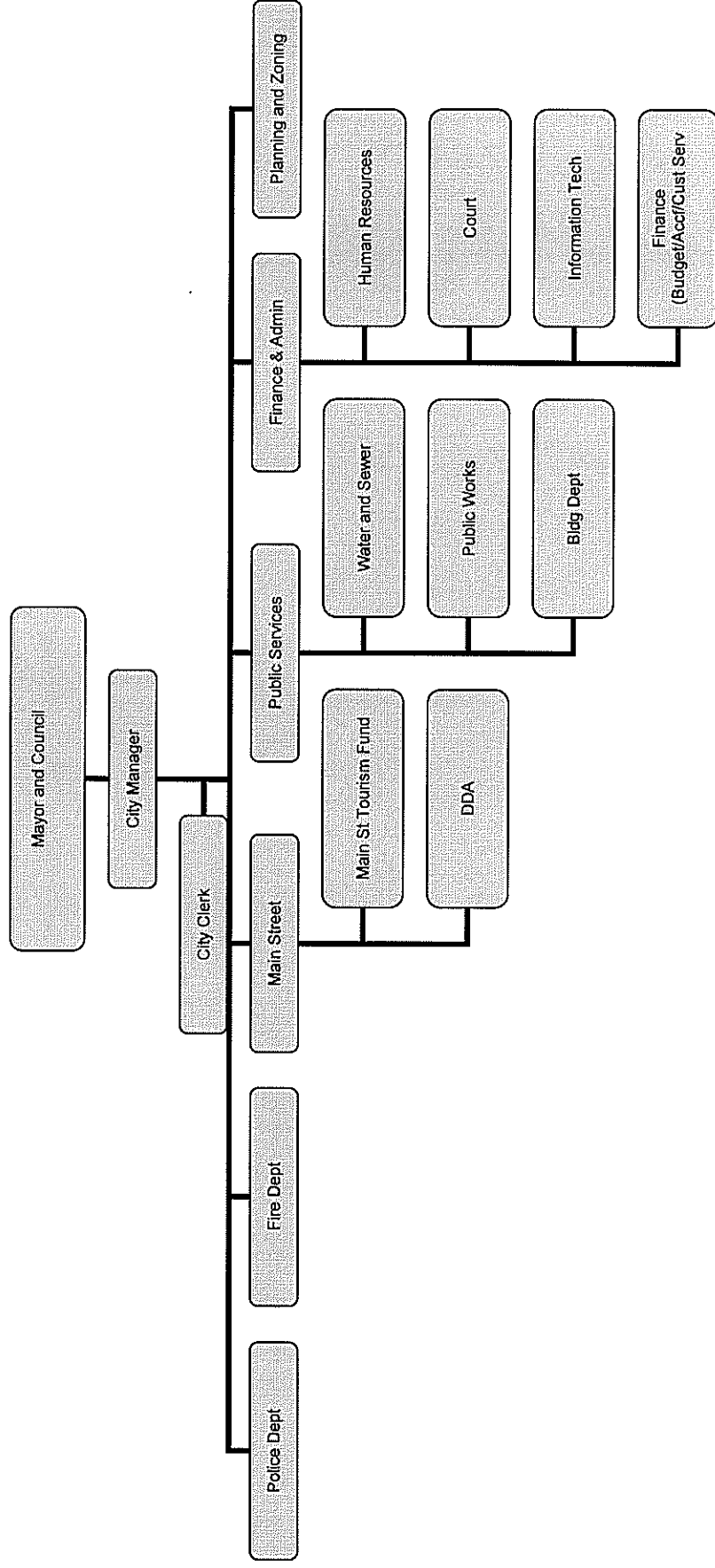
Overall Goals and Objectives:

1. Achieve all goals while striving for the lowest total cost for public services.
2. Maintain a managed growth policy that requires quality development in concert with our economic development strategy.
3. Provide for the public safety and welfare by committing appropriate resources to police, fire, streets, recreation, water and sewer and Support Services.
4. Preserve our historic and cultural heritage and encourage revitalization of downtown through support of Main Street initiatives.
5. Continue cooperative efforts with other governments and government Agencies.

Organizational Chart

Citywide

FY 2006



BUDGET WORKSHEET
100 GENERAL FUND
11300 CLERK OF COUNCIL (CITY CLERK)

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 39,717	\$ 41,175	\$ 43,782
PURCHASED/CONTRACTED SERVICES	\$ 3,367	\$ 5,597	\$ 6,030
SUPPLIES	\$ 6,200	\$ 1,860	\$ 2,200
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 49,284	\$ 48,632	\$ 52,012

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CITY CLERK	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

BUDGET WORKSHEET
100 GENERAL FUND
13200 CHIEF EXECUTIVE (CITY MANAGER)

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 60,657	\$ 65,801	\$ 67,363
PURCHASED/CONTRACTED SERVICES	\$ 8,275	\$ 6,954	\$ 7,507
SUPPLIES	\$ 850	\$ 200	\$ 200
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 69,782	\$ 72,955	\$ 75,070

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CITY MANAGER	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

**BUDGET WORKSHEET
100 GENERAL FUND
14000 ELECTIONS**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PURCHASED/CONTRACTED SERVICES	\$ 5,500	\$ -	\$ 5,520
SUPPLIES	\$ 500	\$ -	\$ 25
TOTAL EXPENDITURES	\$ 6,000	\$ -	\$ 5,545

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES FY 2003	FY 2004	FY 2004
FULL-TIME PERSONNEL			
TOTAL FULL-TIME PERSONNEL	0	0	0

**BUDGET WORKSHEET
100 GENERAL FUND
15100 FINANCIAL ADMINISTRATION**

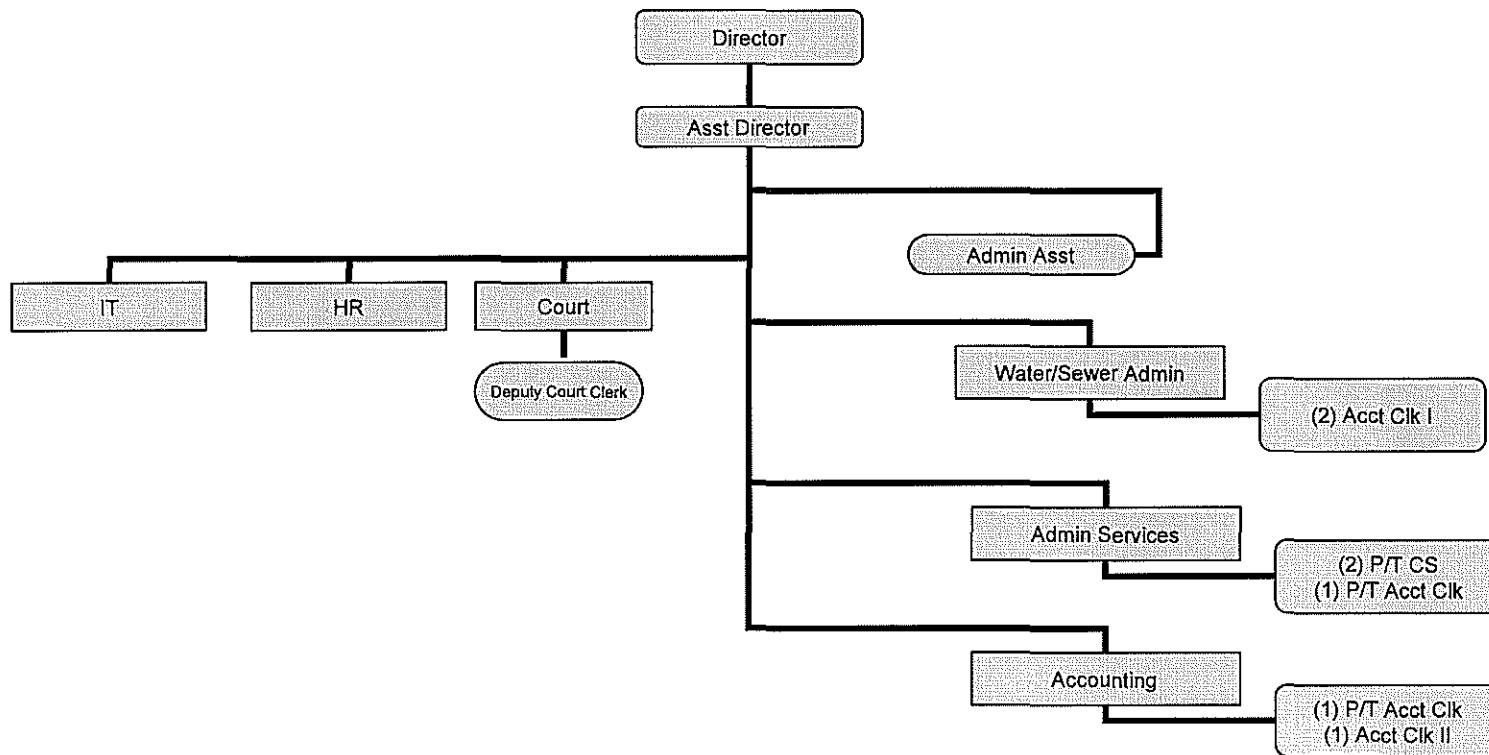
	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 322,782	\$ 342,083	\$ 354,994
PURCHASED/CONTRACTED SERVICES	\$ 39,590	\$ 46,324	\$ 51,239
SUPPLIES	\$ 25,590	\$ 10,730	\$ 11,250
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 387,962	\$ 399,137	\$ 417,483

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
FINANCE DIRECTOR	1	1	1
ASSISTANT FINANCE DIRECTOR	1	1	1
HUMAN RESOURCES MANAGER	1	1	1
ADMINISTRATIVE CLERK	1	1	1
ACCOUNTING CLERK	3	3	3
CUSTOMER SERVICE REP	3	3	3
BILLING CLERK	1	1	1
TOTAL FULL-TIME PERSONNEL	11	11	11
PART-TIME PERSONNEL			
RECEPTIONIST	2	2	2
ACCOUNTING CLERK	2	2	2
TOTAL PART-TIME PERSONNEL	4	4	4

FINANCE AND ADMIN SERVICES

FY 2006



**FINANCE AND ADMINISTRATIVE DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

The Finance and Administrative Department consists of the Director of Finance and support personnel. The Director of Finance and Administration is responsible for the finance and accounting functions of the City including purchasing, occupational taxes, water administrative, assist the City Manager with preparing the annual budget and capital improvement plan.

Accomplishments for Fiscal Year 2005:

- Continue implementing and updating the administrative policy manual.
- Continued the Countywide (Fayette County Board of Commissioners, Fayette County Board of Education, and Municipalities) Collaborative Purchasing Agreement.
- Received the Certificate of Achievement for Excellence in Financial Reporting. This is the eighth consecutive year.
- Continue to create computerized query reports for financial use.
- Amended the City's personnel manual and the occupational tax ordinance.
- Continuation of GASB 34 implementation; that now includes comparisons between FY2003 CAFR and FY2004 CAFR.
- Continue updating of the Fixed Assets Program as required through GASB 34
- Project Management Tracking for the varied construction and design projects ongoing throughout the City
- Request for proposals and selection of an Insurance Broker for the City
- Request for proposals and selection of Banking Institution for the City's banking services
- Updated rate schedules for Occupational Tax and Alcohol Permits
- Implementation of Workload Performance Indicators by Department

Program of Work for FY 2006

- Maintain and review performance measurement system for all departments.
- Continue GASB 34 implementation through fixed assets and depreciation schedules
- Continue developing administrative, personnel, and financial policies.
- Continue to aggressively pursue grant money in all areas.
- Continue cross-training program.
- Continue to create financial query reports via the AS400 and Microsoft Office products.

**BUDGET WORKSHEET
100 GENERAL FUND
15300 LAW (CITY ATTORNEY)**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ -	\$ -	\$ -
PURCHASED/CONTRACTED SERVICES	\$ 120,900	\$ 126,900	\$ 137,000
SUPPLIES	\$ 1,000	\$ 1,500	\$ 1,500
TOTAL EXPENDITURES	\$ 121,900	\$ 128,400	\$ 138,500

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
CONTRACTED SERVICES	1	1	1
TOTAL CONTRACTED SERVICES	1	1	1

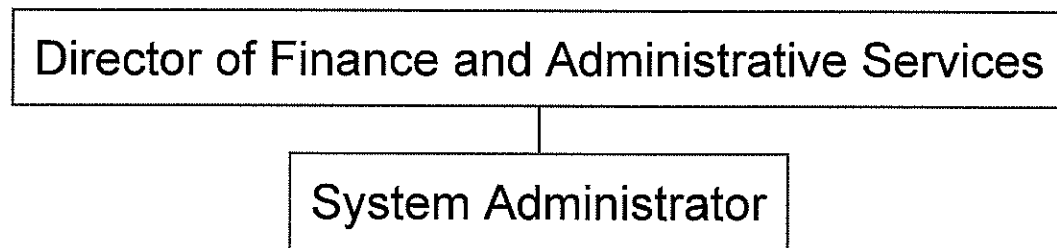
**BUDGET WORKSHEET
100 GENERAL FUND
15350 DATA PROCESSING/MIS**

	BUDGET FY 2004	BUDGT FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 41,831	\$ 44,384	\$ 46,203
PURCHASED/CONTRACTED SERVICES	\$ 12,059	\$ 20,355	\$ 16,691
SUPPLIES	\$ 19,838	\$ 5,850	\$ 7,350
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 73,728	\$ 70,589	\$ 70,244

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
SYSTEM ADMINISTRATOR	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

Information Technology



**INFORMATION TECHNOLOGY
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

To create a comfortable, respectful, and professional environment, based on understanding and trust, to inform and assist those who seek our services.

Accomplishments for Fiscal Year 2005:

Make GIS part of the City's day- to-day Operations

Install New Data Switches

Install Point to Point T1 Data Connection (City Hall to Water)

Install Point to Point T1 Data Connection (City Hall to New PD)

Upgrade 30% of the city users PCs

Reduce Centrex by 30%

Install VOIP Phone Network

Program of Work for FY 2006:

Replace FPD0 Server

Document Imaging System

Reduce Centrex Lines by another 30%

Install Point to Point T1 Data Connection (City Hall to Station 92)

Install Point to Point T1 Data Connection (City Hall to Depot (Main Street)

Add Station 92 and Water/Public Works Campus to phone network (VOIP)

**BUDGET WORKSHEET
100 GENERAL FUND
15400 HUMAN RESOURCES**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 35,028	\$ 36,798	\$ 37,803
PURCHASED/CONTRACTED SERVICES	\$ 3,929	\$ 3,969	\$ 4,169
SUPPLIES	\$ 2,776	\$ 1,000	\$ 1,000
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 41,733	\$ 41,767	\$ 42,972

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
HUMAN RESOURCES MANAGER	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

**BUDGET WORKSHEET
100 GENERAL FUND
15650 GENERAL GOV BUILDINGS**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PURCHASED/CONTRACTED SERVICES	\$ 47,898	\$ 47,126	\$ 51,925
SUPPLIES	\$ 41,401	\$ 33,500	\$ 32,200
CAPITAL OUTLAY	\$ 10,000	\$ -	\$ -
TOTAL EXPENDITURES	\$ 99,299	\$ 80,626	\$ 84,125

**GENERAL FUND
BUDGET WORKSHEET
JUDICIAL**

CLASSIFICATION	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
MUNICIPAL COURT	\$ 532,711	\$ 513,540	\$ 508,089
TOTAL	\$ 532,711	\$ 513,540	\$ 508,089

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MUNICIPAL COURT	3	3	2
TOTAL FULL-TIME PERSONNEL	3	3	2

**BUDGET WORKSHEET
100 GENERAL FUND
26500 MUNICIPAL COURT**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 112,532	\$ 165,240	\$ 164,243
PURCHASED/CONTRACTED SERVICES	\$ 410,521	\$ 344,900	\$ 340,046
SUPPLIES	\$ 9,658	\$ 3,400	\$ 3,800
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 532,711	\$ 513,540	\$ 508,089

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CLERK OF COURT	1	1	1
DEPUTY CLERK OF COURT	2	2	1
TOTAL FULL-TIME PERSONNEL	3	3	2

MUNICIPAL COURT

Court Clerk
Kim Donald

Charity Hutchins
Deputy Clerk of Court

Municipal Court
Departmental Information
FY 2006

Service Statement:

The Municipal Court of Fayetteville is dedicated to the principle of equal and timely access to justice so that all individuals are treated with integrity, honesty, equality, respect for the rule of law, and the rights of all. The Court uses all staff members in a collaborative effort to operate the court efficiently and effectively while maintaining public trust and confidence.

Accomplishments for FY 2005

During fiscal year 2005, the Fayetteville Municipal Court undertook many new challenges to include:

- Proper disposition of outdated records
- Updating our records management system for new files to comply with the courts needs, and
- Continued training of a staff with required knowledge of court procedures.
- Continued reeducation in jail inmate cost.

Jail Agreement

Since entering a contract with Fayette County Sheriff's Department to house prisoners for Fayetteville, the impact of the Jail Agreement has caused the court to do more house arrests to alleviate the jail fees paid by the city for housing inmates.

Program of Work

During the upcoming year, court intends to:

- Continue its efforts of ensuring an efficient court through:
 - Speedy trials through effective court management
 - Continued updating the computer system for dispositions
 - Maintaining a vigilant watch of the length of time inmates are held for the City by Fayette County Sheriff's Department, and
 - Attending training for legal updates.
 - Move into new court facilities

**GENERAL FUND
BUDGET WORKSHEET
PUBLIC SAFETY**

CLASSIFICATION	BUDGETED FY 2004	BUDGET FY 2005	PROPOSED FY 2006
POLICE			
ADMINISTRATION	\$ 261,606	\$ 288,344	\$ 250,722
OPERATIONS	\$ 1,891,017	\$ 2,733,425	\$ 2,776,959
POLICE BUILDING	\$ -	\$ 79,053	\$ 84,075
SUPPORT SERVICES	\$ 1,120,408	\$ 314,720	\$ 290,855
TOTAL POLICE	\$ 3,273,031	\$ 3,415,542	\$ 3,402,611
FIRE			
ADMINISTRATION	\$ 215,088	\$ 234,667	\$ 307,073
FIREFIGHTING	\$ 1,420,437	\$ 1,473,338	\$ 1,395,617
PREVENTION	\$ 141,920	\$ 161,722	\$ 166,950
TRAINING	\$ 78,500	\$ 82,589	\$ 60,857
FIRE HQ	\$ -	\$ -	\$ 42,849
STATION 92	\$ -	\$ -	\$ 26,961
TOTAL FIRE	\$ 1,855,945	\$ 1,952,316	\$ 2,000,307
E911	\$ 22,991	\$ 22,991	\$ 23,343
TOTAL	\$ 5,151,967	\$ 5,390,849	\$ 5,426,261

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME & PART-TIME PERSONNEL			
POLICE SERVICES	48	48	48
FIRE SERVICES	27	27	27
E-911	0	0	0
TOTAL FULL-TIME PERSONNEL	75	75	75

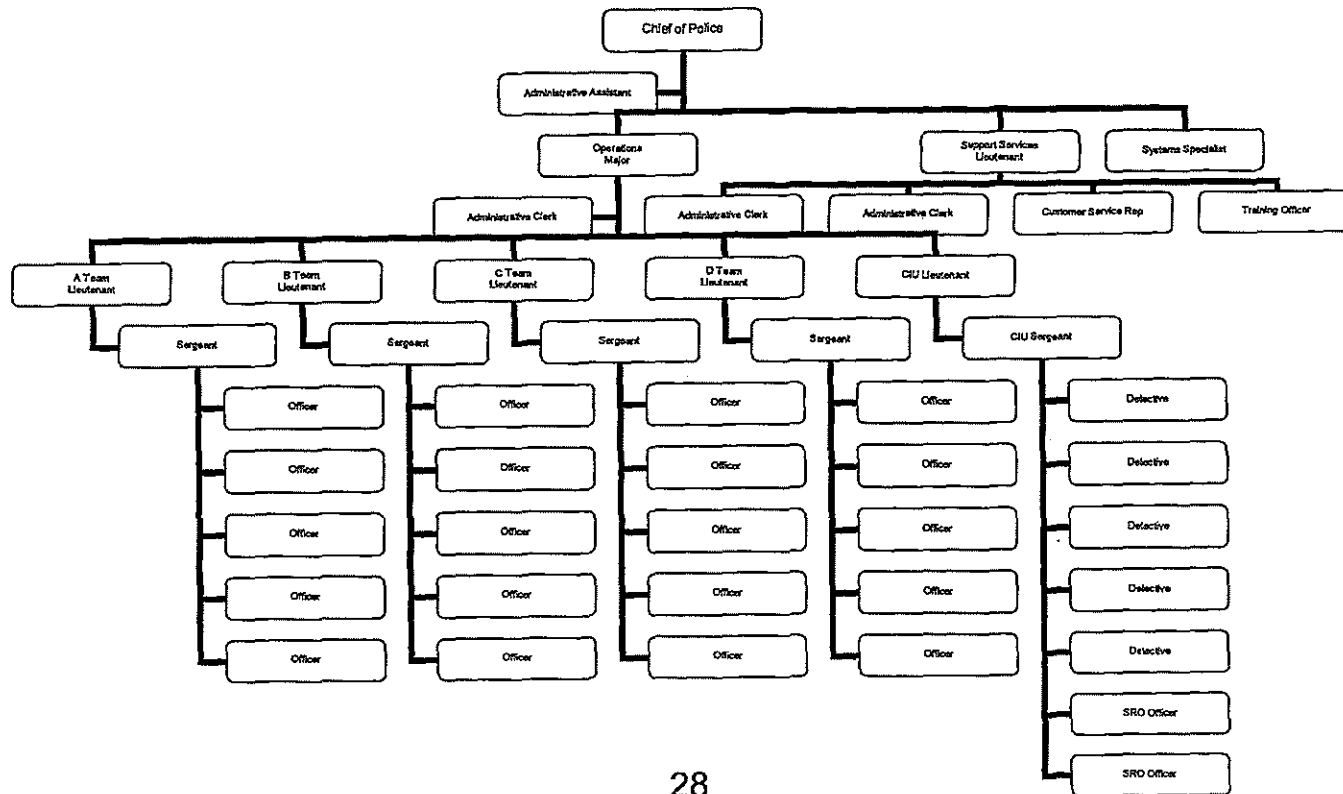
**BUDGET WORKSHEET
100 GENERAL FUND
32100 POLICE ADMINISTRATION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 162,084	\$ 238,388	\$ 208,117
PURCHASED/CONTRACTED SERVICES	\$ 46,167	\$ 40,806	\$ 34,605
SUPPLIES	\$ 30,314	\$ 9,150	\$ 8,000
CAPITAL OUTLAY	\$ 23,041	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 261,606	\$ 288,344	\$ 250,722

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CHIEF	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1
SYSTEMS ANALYST	0	1	1
TOTAL FULL-TIME PERSONNEL	2	3	3

Fayetteville Police Department



**Police
Departmental Information
FY 2006 Budget**

Service Statement:

The men and women of the Fayetteville Police Department are committed to protect life, property, and the constitutional guarantees of all citizens of Fayetteville and those who travel through our great city. With community partnership as our foundation, we, as a department, are entrusted to enhance the quality of life, seek solutions to community problems and foster a sense of peace and security for all people within our City. We will honor this trust placed in us by holding ourselves to the highest standards of professional police conduct.

Accomplishments for Fiscal Year 2005:

During the last year, the police department responded to a few less Part I and Part II Offenses. However, as the annual report indicates, the city continues to be below the national average for criminal activity compared to cities across the state and nation with similar populations.

The department continues to actively partner with neighborhood watch programs and schools targeting crime prevention through such programs as "Stranger/Danger," "Prom Night Out," and "Operation ID." In addition, the department held its first Junior Police Academy and partnered with the Fayette County High School to assist with their driver's education course. Our efforts are to continue a proactive stance to deter and prevent criminal activity.

The department continues to encourage professional development. The average number of training hours for calendar year 2004 was 124.62 hours per officer.

Program of Work for Fiscal Year 2005:

The following are FY 2004 goals for the department:

- Maintain existing level of service by providing the required manpower, training, equipment, and support to accomplish the mission as set forth by the City Mayor, Council, and City Manager.
- Continue our success with limited injuries to both sworn and civilian employees, and those whom we have contacted.
- Strive for zero fatalities from motor vehicle accidents through the aggressive enforcement measures of our patrol officers.
- Continue the education of our personnel through State Certified Law Enforcement Courses, college courses, and in-house training.
- Continue our Citizen/Officer measuring system, striving to maintain the same level of high officer performance.
- Continue the Community Policing initiatives within the City in conjunction with the Governor's Office of Highway Safety, the University of Georgia Cooperative Extension, the Fayette County Safe Kids Coalition, and other organizations that support the endeavors of the City of Fayetteville and the Police Department.

- Strive to reduce the number of Part I offenses or clear them through arrests.
- Continue to identify the prominent accident locations within the city and aggressively work to reduce

**BUDGET WORKSHEET
100 GENERAL FUND
32230 OPERATIONS**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 1,573,728	\$ 2,371,454	\$ 2,417,725
PURCHASED/CONTRACTED SERVICES	\$ 140,411	\$ 126,195	\$ 123,413
SUPPLIES	\$ 140,837	\$ 97,530	\$ 97,575
CAPITAL OUTLAY	\$ 36,041	\$ 138,246	\$ 138,246
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,891,017	\$ 2,733,425	\$ 2,776,959

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MAJOR	1	1	1
LIEUTENANT	3	5	5
SERGEANT	6	6	6
MASTER POLICE OFFICER II	5	4	4
POLICE OFFICER III, LEVEL II	4	4	4
POLICE OFFICER II	14	14	14
DETECTIVES	0	5	5
TOTAL FULL-TIME PERSONNEL	33	39	39
PART-TIME PERSONNEL			
POLICE OFFICER II	1	1	1
TOTAL PART-TIME PERSONNEL	1	1	1

**BUDGET WORKSHEET
100 GENERAL FUND
32600 POLICE BUILDING**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ -	\$ -	\$ -
PURCHASED/CONTRACTED SERVICES	\$ -	\$ 51,080	\$ 57,477
SUPPLIES	\$ -	\$ 27,973	\$ 26,598
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ 79,053	\$ 84,075

**BUDGET WORKSHEET
100 GENERAL FUND
32950 SUPPORT SERVICES**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 906,422	\$ 257,103	\$ 223,913
PURCHASED/CONTRACTED SERVICES	\$ 39,036	\$ 36,344	\$ 43,786
SUPPLIES	\$ 59,745	\$ 21,273	\$ 23,156
CAPITAL OUTLAY	\$ 115,205	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,120,408	\$ 314,720	\$ 290,855

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MAJOR	1	0	0
LIEUTENANT	2	1	1
DETECTIVE II	5	0	0
ACCREDITATION MANAGER	1	0	0
POLICE RECORDS SUPERVISOR	1	0	0
ADMINISTRATIVE CLERK	2	3	3
TRAINING OFFICER	0	1	1
TOTAL FULL-TIME PERSONNEL	12	5	5

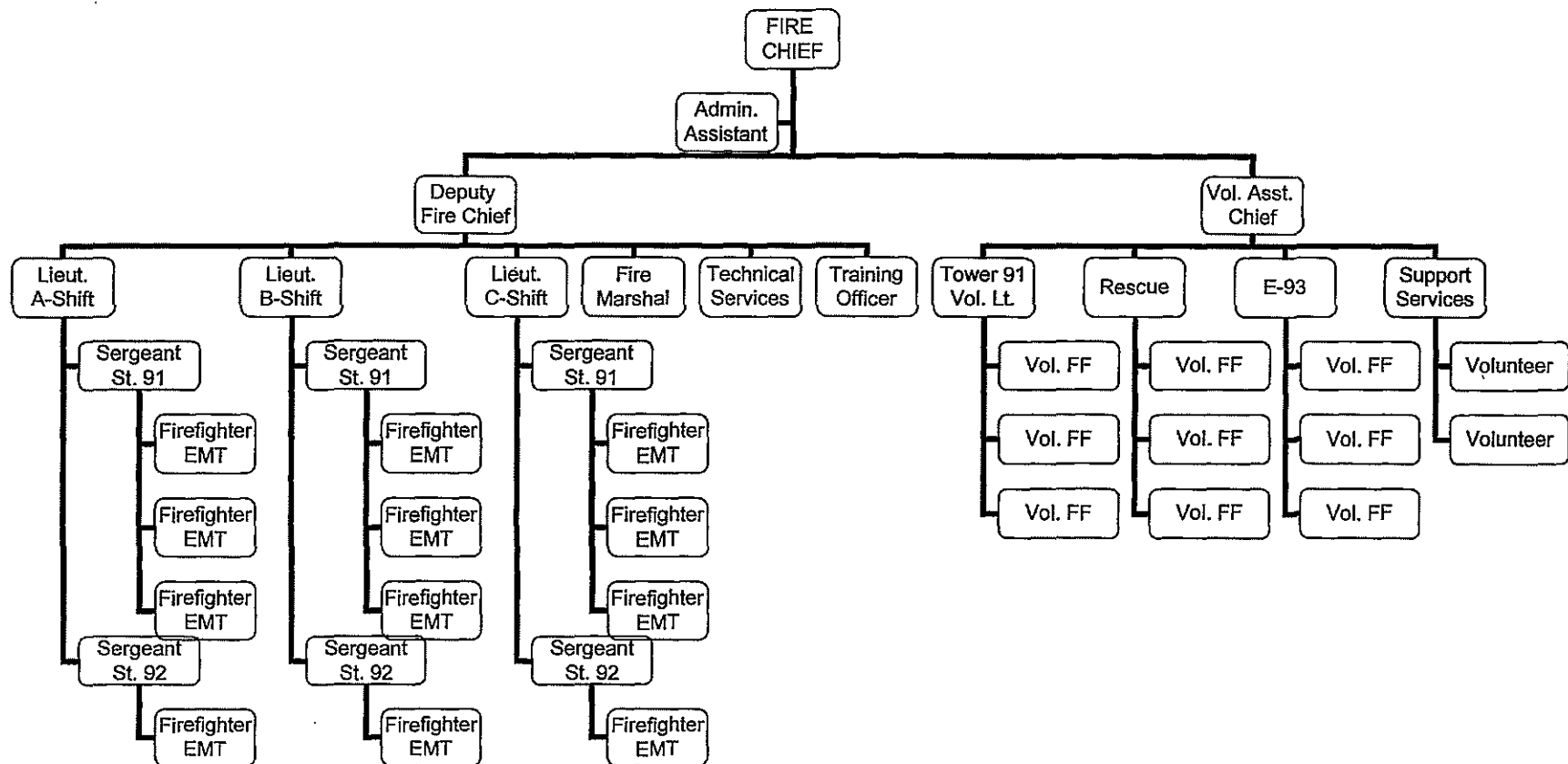
**BUDGET WORKSHEET
100 GENERAL FUND
35100 FIRE ADMINISTRATION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 198,074	\$ 219,614	\$ 230,392
PURCHASED/CONTRACTED SERVICES	\$ 9,105	\$ 10,183	\$ 8,385
SUPPLIES	\$ 7,909	\$ 4,870	\$ 13,496
CAPITAL OUTLAY	\$ -	\$ -	\$ 54,800
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 215,088	\$ 234,667	\$ 307,073

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CHIEF	1	1	1
DEPUTY CHIEF	1	1	1
ADMINISTRATIVE CLERK	1	1	1
TOTAL FULL-TIME PERSONNEL	3	3	3

Fire Department FY 2005 - 2006



**FIRE DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

The City of Fayetteville Fire Department responds to various types of emergency incidents including all types of fires, emergency medical calls, motor vehicle and other accidents, rescue calls, bomb threats or detonations, severe weather and flooding emergencies, and hazardous materials emergencies as part of the Fayette County multi-jurisdictional hazardous materials response team.

Fire department personnel perform numerous prevention and public relations functions which include annual pre-fire plan updates on all businesses, fire safety inspections, annual hydrant maintenance, emergency management functions, delivery of fire safety programs in all elementary and pre-schools, severe weather safety programs, plan reviews, station tours, blood pressure screenings, parades, CPR classes and other specialty programs, participation in Fayette County Safe Kids program, and distribution of smoke detectors.

The City of Fayetteville provides for a volunteer service to supplement career resources. The volunteer section maintains a rank structure for supervision on training exercises, emergency scenes, work details, and to provide general maintenance of the program. Volunteer Services supplements through emergency response, stand by at stations, or other assistance for special events or work details.

Accomplishments for fiscal year 2005:

- Maintained lowest average response time countywide for emergency responses
- Acquired \$77,000 in grant funds, including a \$56,000 federal grant request for station improvements to enhance employee safety
- Continued to develop training levels of personnel to address increased threat of terrorism
- Completed work on City of Fayetteville Pre-Disaster Hazard Mitigation Plan and update of City threat assessment plan
- Completed Insurance Services Office update
- Completed renovation and expansion of fire department headquarters into former police station
- Completed apparatus replacement project
- Established performance indicators for all fire department functions

Program of Work for fiscal year 2006:

- Continue planning for west side fire station
- Continue planning for west side fire station apparatus
- Continue to update threat level and hazard mitigation plans and response
- Maintain action plan to lower protection classification rating to Class 3 (ISO)
- Maintain action plan to achieve Fire Department National Accreditation

**BUDGET WORKSHEET
100 GENERAL FUND
35200 FIRE FIGHTING**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 1,159,604	\$ 1,241,765	\$ 1,225,477
PURCHASED/CONTRACTED SERVICES	\$ 72,905	\$ 86,349	\$ 76,690
SUPPLIES	\$ 167,928	\$ 145,224	\$ 93,450
CAPITAL OUTLAY	\$ 20,000	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,420,437	\$ 1,473,338	\$ 1,395,617

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
LIEUTENANT	3	3	3
SERGEANT	6	6	6
FIREFIGHTER III	8	8	8
FIREFIGHTER II	4	4	4
TOTAL FULL-TIME PERSONNEL	21	21	21

**BUDGET WORKSHEET
100 GENERAL FUND
35300 FIRE PREVENTION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 126,356	\$ 147,179	\$ 154,585
PURCHASED/CONTRACTED SERVICES	\$ 7,655	\$ 9,173	\$ 8,305
SUPPLIES	\$ 7,909	\$ 5,370	\$ 4,060
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 141,920	\$ 161,722	\$ 166,950

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
FIRE MARSHAL	1	1	1
SERGEANT/INSPECTOR			
TECHNICAL SERVICES OFFICER	1	1	1
TOTAL FULL-TIME PERSONNEL	2	2	2

**BUDGET WORKSHEET
100 GENERAL FUND
35400 FIRE TRAINING**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 68,981	\$ 75,990	\$ 55,519
PURCHASED/CONTRACTED SERVICES	\$ 4,365	\$ 4,164	\$ 3,770
SUPPLIES	\$ 5,154	\$ 2,435	\$ 1,568
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 78,500	\$ 82,589	\$ 60,857

PERSONNEL SCHEDULE

	NUMBER OF EMPLOYEES		
POSITION	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
LIEUTENANT/TRAINING OFFICER	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

**BUDGET WORKSHEET
100 GENERAL FUND
35701 FIRE HQ STATION 91 BLDG**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ -	\$ -	\$ -
PURCHASED/CONTRACTED SERVICES	\$ -	\$ -	\$ 18,344
SUPPLIES	\$ -	\$ -	\$ 24,505
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ -	\$ 42,849

**BUDGET WORKSHEET
100 GENERAL FUND
35702 FIRE STATION 92**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ -	\$ -	\$ -
PURCHASED/CONTRACTED SERVICES	\$ -	\$ -	\$ 15,415
SUPPLIES	\$ -	\$ -	\$ 11,546
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ -	\$ 26,961

BUDGET WORKSHEET
100 GENERAL FUND
38000 E-911

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PURCHASED/CONTRACTED SVC	\$ 22,991	\$ 22,991	\$ 23,343
TOTAL EXPENDITURES	\$ 22,991	\$ 22,991	\$ 23,343

**GENERAL FUND
BUDGET WORKSHEET
PUBLIC WORKS**

CLASSIFICATION	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
PUBLIC WORKS ADMINISTRATION	\$ 94,459	\$ 101,045	\$ 128,739
HIGHWAYS AND STREETS	\$ 771,041	\$ 791,628	\$ 833,619
TOTAL	\$ 865,500	\$ 892,673	\$ 962,358

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
PUBLIC WORKS ADMINISTRATION	1	1	2
HIGHWAYS AND STREETS	11	11	11
TOTAL FULL-TIME PERSONNEL	12	12	13

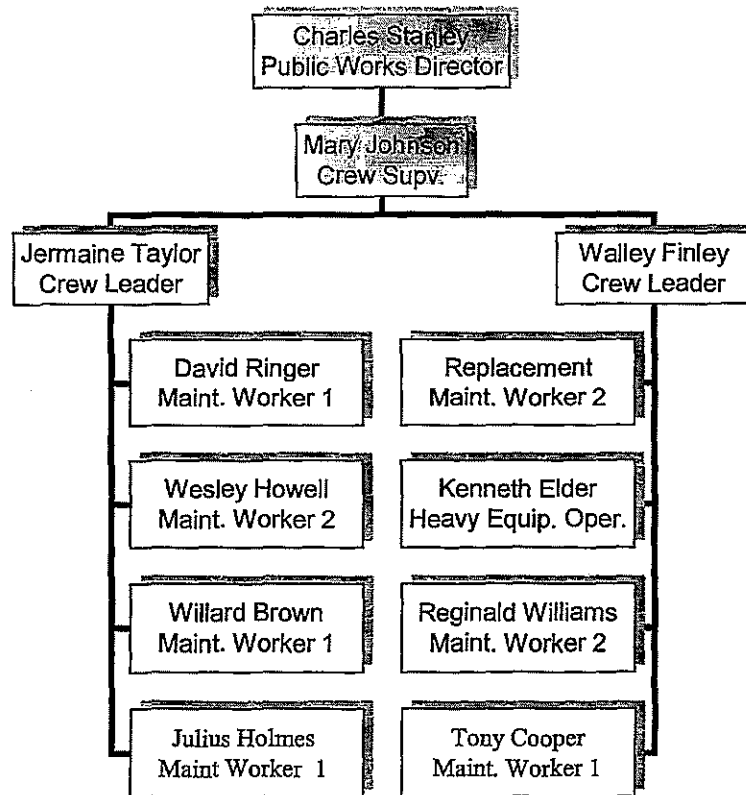
**BUDGET WORKSHEET
100 GENERAL FUND
41000 PUBLIC WORKS ADMINISTRATION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 82,714	\$ 86,184	\$ 115,155
PURCHASED/CONTRACTED SERVICES	\$ 5,235	\$ 10,281	\$ 11,944
SUPPLIES	\$ 6,510	\$ 4,580	\$ 1,640
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 94,459	\$ 101,045	\$ 128,739

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
DIRECTOR OF PUBLIC WORKS	1	1	2
TOTAL FULL-TIME PERSONNEL	1	1	2

City of Fayetteville Public Works Organization Chart



**PUBLIC WORKS DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

To provide maintenance to the public and to provide safe passage of road ways and sidewalks:

- Mowing of all city right of ways
- All side walk maintenance and repairs
- Median landscapes
- Provide service for main street events
- Amphitheater Lawn care and maintenance
- Lawn care for all city Buildings
- Street drainage and drainage repairs on city R/W
- Sign maintenance and repairs

Program of Work for fiscal year 2006:

- LARP Program
- Downtown planting,
- Sidewalk replacement hwy 54 east and west (Improvement program)
- Church St. park improvements
- Drainage Improvements city wide
- New Police Station maintenance
- Adding of R/W maintenance Redwine Rd. thru annex.(mowing)
- Assisting main street with concerts and other functions downtown
- Mowing of all right-of -ways and sidewalks city wide

Accomplishments for fiscal year 2005:

- LARP Program
- Base work completed for all 12 LARP streets
- Sidewalk improvements
- Downtown planting
- Drainage city wide/ creeks and creek crossing maintenance
- Assisting main street with downtown projects and concerts
- Highways, streets and sidewalk maintenance city wide

**BUDGET WORKSHEET
100 GENERAL FUND
42000 HIGHWAYS AND STREETS**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 420,161	\$ 455,115	\$ 501,446
PURCHASED/CONTRACTED SERVICES	\$ 48,180	\$ 49,413	\$ 55,013
SUPPLIES	\$ 219,700	\$ 221,200	\$ 263,160
CAPITAL OUTLAY	\$ 83,000	\$ 65,900	\$ 14,000
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 771,041	\$ 791,628	\$ 833,619

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
CREW SUPERVISOR	1	1	1
CREW LEADER II	1	1	1
CREW LEADER I	1	1	1
MAINTENANCE WORKER II	5	5	5
MAINTENANCE WORKER I	3	3	3
TOTAL FULL-TIME PERSONNEL	11	11	11

**GENERAL FUND
BUDGET WORKSHEET
HOUSING AND DEVELOPMENT**

CLASSIFICATION	BUDGETED FY 2004	BUDGET FY 2005	PROPOSED FY 2006
PROTECTIVE INSPECTION	\$ 256,537	\$ 257,290	\$ 304,165
PLANNING AND ZONING	\$ 234,368	\$ 255,917	\$ 296,695
ENGINEERING	\$ 139,396	\$ 90,119	\$ 68,224
MAIN STREET	\$ 207,349	\$ 208,922	\$ -
TOTAL	\$ 837,650	\$ 812,248	\$ 669,084

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
PROTECTIVE INSPECTION	4	4	4
PLANNING AND ZONING	4	4	4
ENGINEERING	2	2	2
MAIN STREET	2	2	0
TOTAL FULL-TIME PERSONNEL	12	12	10

**BUDGET WORKSHEET
100 GENERAL FUND
72000 PROTECTIVE INSPECTION**

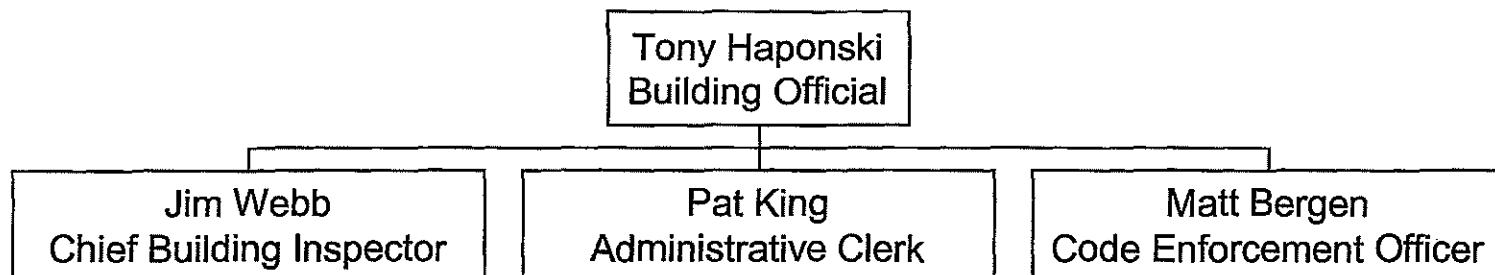
	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 215,908	\$ 243,010	\$ 260,745
PURCHASED/CONTRACTED SERVICES	\$ 11,017	\$ 10,280	\$ 15,262
SUPPLIES	\$ 8,612	\$ 4,000	\$ 6,158
CAPITAL OUTLAY	\$ 21,000	\$ -	\$ 22,000
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 256,537	\$ 257,290	\$ 304,165

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
BUILDING OFFICIAL	1	1	1
PERMIT CLERK	1	1	1
SENIOR ENGINEERING TECH	1	1	1
SENIOR BUILDING INSPECTOR	1	1	1
TOTAL FULL-TIME PERSONNEL	4	4	4

Protective Inspections FY 2006

Building Department Staff



**BUILDING DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

- Building Plan review, permitting and inspection
- Development Plan review, permitting and inspection
- Code Enforcement
- Investigate citizen code violation complaints
- Technical assistance to Water and Sewer Department and Main Street Program
- Ordinance preparation
- Oversee minor maintenance of City of Fayetteville structures
- Oversee Engineering and Building Department Vehicle Maintenance
- Assist Occupational Tax Department in the issue of Business License

Accomplishments for Fiscal Year 2005:

- Completed implementation of the inspection module of the permit program.
- Completed implementation of the code enforcement module of the permit program
- Completed the move to the Old Police Department Building

Program of Work for FY 2006:

- Continue to provide an efficient building inspection service to the City
- Train P&Z staff in the operation of the PT Win 32 sign permit program
- Update inspection staff to the new codes for 2006

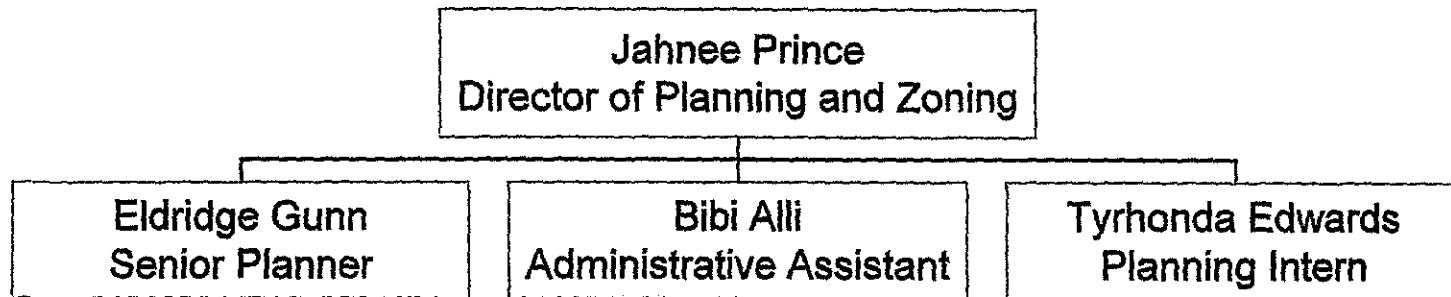
**BUDGET WORKSHEET
100 GENERAL FUND
74000 PLANNING AND ZONING**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 178,414	\$ 212,136	\$ 217,950
PURCHASED/CONTRACTED SERVICES	\$ 37,714	\$ 34,350	\$ 46,680
SUPPLIES	\$ 8,740	\$ 9,431	\$ 9,065
CAPITAL OUTLAY	\$ 9,500	\$ -	\$ 23,000
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 234,368	\$ 255,917	\$ 296,695

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
DIRECTOR OF PLANNING & ZONING	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1
SENIOR PLANNER	1	1	1
INTERN	1	1	1
TOTAL FULL-TIME PERSONNEL	4	4	4

Planning and Zoning Department



**Planning and Zoning
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

The Planning and Zoning Department strives to maintain and improve the overall quality of life for all citizens of the City of Fayetteville by promoting sustainable development, encouraging a stable and enduring economic base, providing for the safety, health and education and preserving the natural, cultural and historic assets of the City of Fayetteville.

To coordinate the development and implementation of the City of Fayetteville's Comprehensive Plan, special area studies, plan review process, Zoning Ordinance, Sign Ordinance, Landscape Ordinance and GIS program.

Expediently review and respond to all inquiries, applications and studies dealing with current planning, zoning, subdivision and land development to achieve a well designed, planned and quality community in accordance with adopted ordinances, resolutions and policies.

To provide all necessary land use, economic, environmental and social data upon which to base effective governmental decision resulting in orderly growth and development and a high quality of life for present and future citizens.

Develop, maintain and implement a comprehensive geographic information system to improve and enhance the decision making capabilities of the City of Fayetteville.

Accomplishments for Fiscal Year 2005:

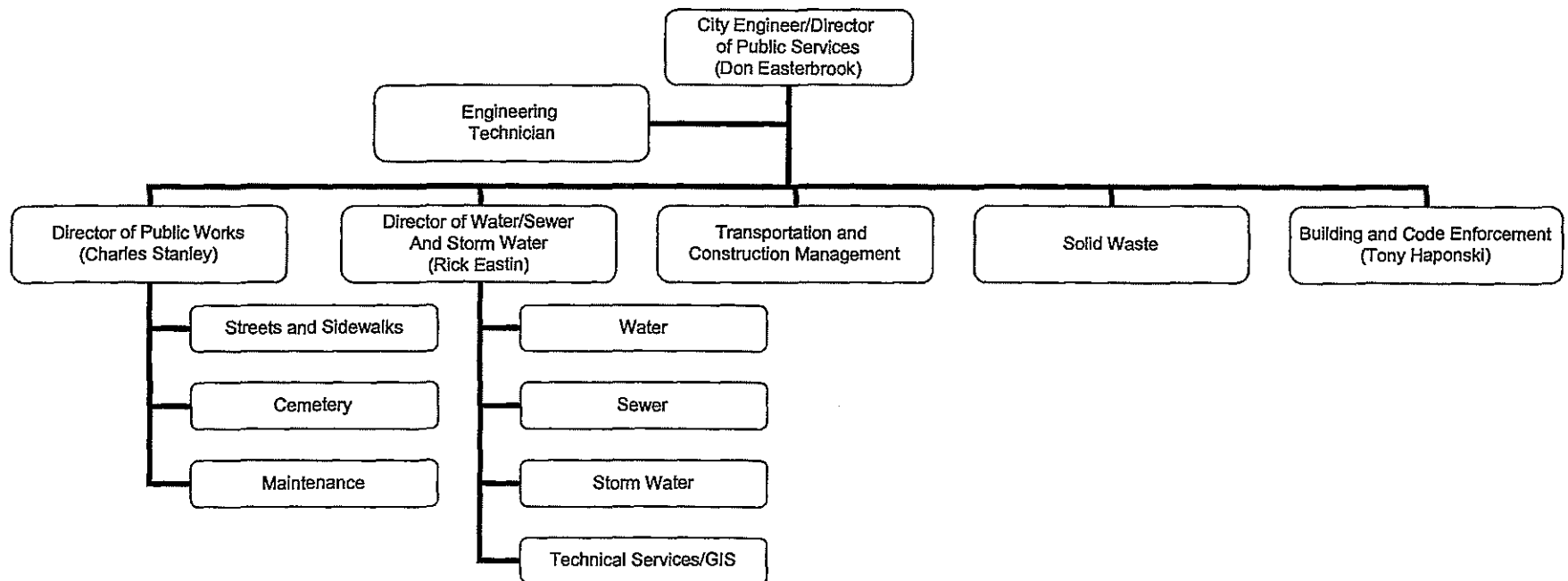
- Housing Inventory Report
- STWP/CIE Comprehensive Plan Update
- Built Zoning and Future Land Use Map database for City GIS.
- LCI Construction Funding
- Readoption of the Official Zoning Map created by staff in GIS
- Readoption of the Comprehensive Plan Future Land Use Map created by staff in GIS
- Zoning Ordinance amendments to C-4 zoning district.
- Adoption of Conservation Subdivision Ordinance
- Landscaping Ordinance amendments
- Planning Commission Reviewed (as of 4/04):
 - 28 Development Plans

- 5 Elevations
- 6 Special Exceptions
- 2 Annexations and Rezoning
- 6 Rezoning
- 6 Preliminary Plats
- 3 Zoning Ordinance Amendments
- 18 Variances
- 92 Permanent Signs
- 3 Temporary Ground Signs
- 157 Banner Permits (not including Patriotic Banners)

Program of Work for FY 2006:

- Implementation of LCI Downtown Master Plan
- Housing Inventory Report update
- Comprehensive Plan major update
- STWP/CIE update
- Comprehensive Plan RDP compliance report
- Landscaping Ordinance update
- Development Guide update
- Zoning Ordinance update
- Continue to refine County provided data for GIS system

City of Fayetteville
Public Services
Organizational Chart
FY 2006



**ENGINEERING DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

- Development Plan review and inspection
- Code Enforcement
- Stormwater system engineering and construction
- Transportation system engineering and construction
- Special Projects such as Facilities Master Plan, Law Enforcement Center Project Management and Impact Fee contract
- Technical assistance to Water and Sewer Department, Planning, and Main Street Program
- Ordinance Preparation

Accomplishments for Fiscal Year 2005:

- Circle Drive and Pine Street culvert project completed
- Pye Lake agreement approved
- Applied for FEMA grant for Pye Lake
- Designs of Pye Lake Dam Rehabilitation and CIP Culverts completed
- Environmental Ordinances approved
- NPDES Phase II NOI approved
- Acquired Right of way for Redwine Path project
- Completed Roadway and Sidewalk Project
- Grady/Stonewall/Booker TE project design underway
- SPLOST approved and Priority List developed
- Redwine/Ramah Road improvements completed
- Southside Connector Road started
- LCI Lanier Avenue design coordination
- Ellis Road/Hwy 85 and Hwy 54/Hospital traffic signals approved
- GDOT agreed to fund and administer Jeff Davis at Hwy 85 intersection improvements
- Law Enforcement Center completed
- Building Dept. completed move to old Police HQ as part of Facilities Plan

Program of Work for FY 2006:

- CIP culverts construction
- Pye Lake Improvements construction if grant approved
- Completion of Ellis Road, hospital and Villages traffic signals
- 85/Jeff Davis intersection improvement
- Redwine Path construction
- LCI Lanier Avenue streetscape construction
- Grady/Stonewall/Booker TE project construction

- Fayetteville Connecting Sidewalks design
- Hwy 54 at Gingercake Road left turn signals
- S. Jeff Davis shoulder widening
- Grady/Bradley at Hwy 85 left turn signals
- White Road at culvert improvements
- Designs of Hwy 85 Medians and Lafayette Extension LCI projects

**BUDGET WORKSHEET
100 GENERAL FUND
75660 MAIN STREET**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
REVENUES			
CHARGES FOR SERVICES			
CULTURE & RECREATION			
ACTIVITY FEES	\$ 28,000	\$ 34,000	\$ -
SALE OF MERCHANDISE	\$ 10,000	\$ 6,000	\$ -
PROGRAM FEES	\$ 23,000	\$ 7,000	\$ -
TOTAL CULTURE & RECREATION	\$ 61,000	\$ 47,000	\$ -
RENTS & ROYALTIES			
RENTS & ROYALTIES	\$ 25,000	\$ 20,000	\$ -
TOTAL RENTS & ROYALTIES	\$ 25,000	\$ 20,000	\$ -
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			
OPERATING TRANSFERS IN	\$ 121,349	\$ 141,922	\$ -
TOTAL INTERFUND TRANSFERS	\$ 121,349	\$ 141,922	\$ -
TOTAL REVENUES	\$ 207,349	\$ 208,922	\$ -
EXPENDITURES	\$ 207,349	\$ 208,922	\$ -
EXCESS REVENUES OVER EXPENDITURE	\$ -	\$ -	\$ -

**BUDGET WORKSHEET
100 GENERAL FUND
75660 MAIN STREET**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 117,697	\$ 129,061	\$ -
PURCHASED/CONTRACTED SERVICES	\$ 25,152	\$ 27,137	\$ -
SUPPLIES	\$ 64,500	\$ 52,724	\$ -
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 207,349	\$ 208,922	\$ -

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MAIN STREET PROGRAM MANAGER	1	1	0
MAIN STREET ADMIN ASSISTANT	1	1	0
TOTAL FULL-TIME PERSONNEL	2	2	0

**BUDGET WORKSHEET
100 GENERAL FUND
80000 DEBT SERVICE**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PRINCIPAL - CAPITAL LEASE	\$ 352,061	\$ 268,979	\$ 235,945
INTEREST- CAPITAL LEASE	\$ 19,324	\$ 12,722	\$ 20,615
TOTAL EXPENDITURES	\$ 371,385	\$ 281,701	\$ 256,560

BUDGET WORKSHEET
100 GENERAL FUND
90000 OTHER FUNANCING USES

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
OPERATING TRANSFER OUT	\$ -	\$ -	\$ -
MSTF	\$ -	\$ -	\$ 100,000
OTHER	\$ -	\$ -	\$ 12,941
TOTAL EXPENDITURES	\$ -	\$ -	\$ 112,941

ENTERPRISE FUND

**BUDGET WORKSHEET
505 WATER AND SEWER FUND**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
UTILITIES/ENTERPRISE			
WATER/SEWERAGE	\$ 3,966,999	\$ 4,214,586	\$ 4,551,591
TOTAL UTILITIES/ENTERPRISE	\$ 3,966,999	\$ 4,214,586	\$ 4,551,591
OTHER/ENTERPRISE			
OTHER	\$ 4,000	\$ 1,500	\$ 1,500
TOTAL OTHER/ENTERPRISE	\$ 4,000	\$ 1,500	\$ 1,500
OTHER CHARGES FOR SERVICES			
INTERNAL SERVICE FND CHGS	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL OTH CHARGES FOR SERVICES	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL CHARGES FOR SERVICES	\$ 3,971,999	\$ 4,217,086	\$ 4,554,091
INVESTMENT INCOME			
INTEREST REVENUES			
INTEREST REVENUES	\$ 93,000	\$ 75,200	\$ 75,000
TOTAL INTEREST REVENUES	\$ 93,000	\$ 75,200	\$ 75,000
REALIZED GAIN/LOSS ON INVSTMT			
REALIZED GAIN/LOSS ON INVSTMT	\$ 1,440	\$ 1,440	\$ (17,280)
TOTAL REAL GAIN/LOSS ON INVST	\$ 1,440	\$ 1,440	\$ (17,280)
TOTAL INVESTMENT INCOME	\$ 94,440	\$ 76,640	\$ 57,720
OTHER-MISCELLANEOUS			
CONTRIBUTED CAPITAL (SPS)	\$ 450,000	\$ 559,000	\$ 500,000
CONTRIBUTED CAPITAL (OTHER)			
TOTAL OTHER	\$ 450,000	\$ 559,000	\$ 500,000

**BUDGET WORKSHEET
505 WATER AND SEWER FUND**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			
RESIDUAL EQUITY TRAN IN - STORMWTR	\$ 2,058,000	\$ 6,901,300	\$ 101,258
RESERVED BONDS - W/W			\$ 4,500,000
RESERVED BONDS - STMWTR			\$ 1,194,835
RESERVED SEWER P/S			\$ 1,265,300
GEFA LOAN - W/W			\$ 5,391,733
TOTAL INTERFUND TRANSFERS	\$ 2,058,000	\$ 6,901,300	\$ 12,453,126
REVENUES AND EXPENDITURES			
REVENUES			
PROCEEDS OF GEN FIXED ASSETS			
PROCEEDS OF GEN FIXED ASSETS	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL PROC OF GEN FIXED ASSETS	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL OTHER FINANCING SOURCES	\$ 2,059,000	\$ 6,902,300	\$ 12,454,126
TOTAL REVENUES	\$ 6,575,439	\$ 11,755,026	\$ 17,565,937
EXPENDITURES AND OTHER USES			
EXPENDITURES BY FUNCTIONS			
GENERAL GOVERNMENT	\$ 342,482	\$ 762,762	\$ 511,283
WASTEWATER (NO DEPRECIATION)	\$ 3,551,312	\$ 8,373,406	\$ 14,876,116
WATER (NO DEPRECIATION)	\$ 2,681,645	\$ 2,310,974	\$ 2,160,836
TOTAL EXPENDITURES	\$ 6,575,439	\$ 11,447,142	\$ 17,548,235
EXCESS REVENUES OVER EXPENDITURE	\$ -	\$ 307,884	\$ 17,702
OTHER USES			
DEPRECIATION	\$ 920,000	\$ 920,000	\$ 1,408,000
EXCESS REVENUES OVER EXP & OTHER	\$ (920,000)	\$ (612,116)	\$ (1,390,298)

BUDGET SUMMARY

505 WATER AND SEWER FUND

PROJECTED FY 2006 BALANCES

BEGINNING ESTIMATED FUND BALANCE

RESERVED FUND BALANCE FOR DEBT SERVICE	\$	8,270,414
RESERVED FUND BALANCE - 2003 REVENUE BONDS	\$	5,694,835
UNRESERVED FUND BALANCE	\$	(3,853,494)
RESERVED FUND BALANCE FOR OPERATIONS	\$	1,959,252
TOTAL BEGINNING ESTIMATED FUND BALANCE	\$	12,071,007

INCREASE (DECREASE) OF FUND BALANCE

REVENUE BONDS - WW	\$	(4,500,000)
REVENUE BONDS - STORMWATER	\$	(1,194,835)
WATER AND SEWER UNRESERVED FUND BALANCE		
IMPACT FEE FUND - PARKS	\$	31,000
NET PROFIT (LOSS): (PERSONNEL AND O/M)**	\$	17,702
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$	(5,646,133)

ENDING ESTIMATED FUND BALANCE

RESERVED FUND BALANCE (OPERATIONS)	\$	1,959,252
RESERVED FUND BALANCE (DEBT SERVICE)	\$	8,270,414
RESERVED 2003 REVENUE BOND (LESS CIP)-STORMWATER	\$	-
UNRESERVED FUND BALANCE (LESS CIP)	\$	(3,804,792)
TOTAL ENDING ESTIMATED FUND BALANCE	\$	6,424,874

** Based upon revenues versus operations and maintenance expenditures
in the proposed FY 2006 budget

**SUMMARY OF EXPENDITURES
505 WATER AND SEWER FUND
WATER AND SEWER FUND**

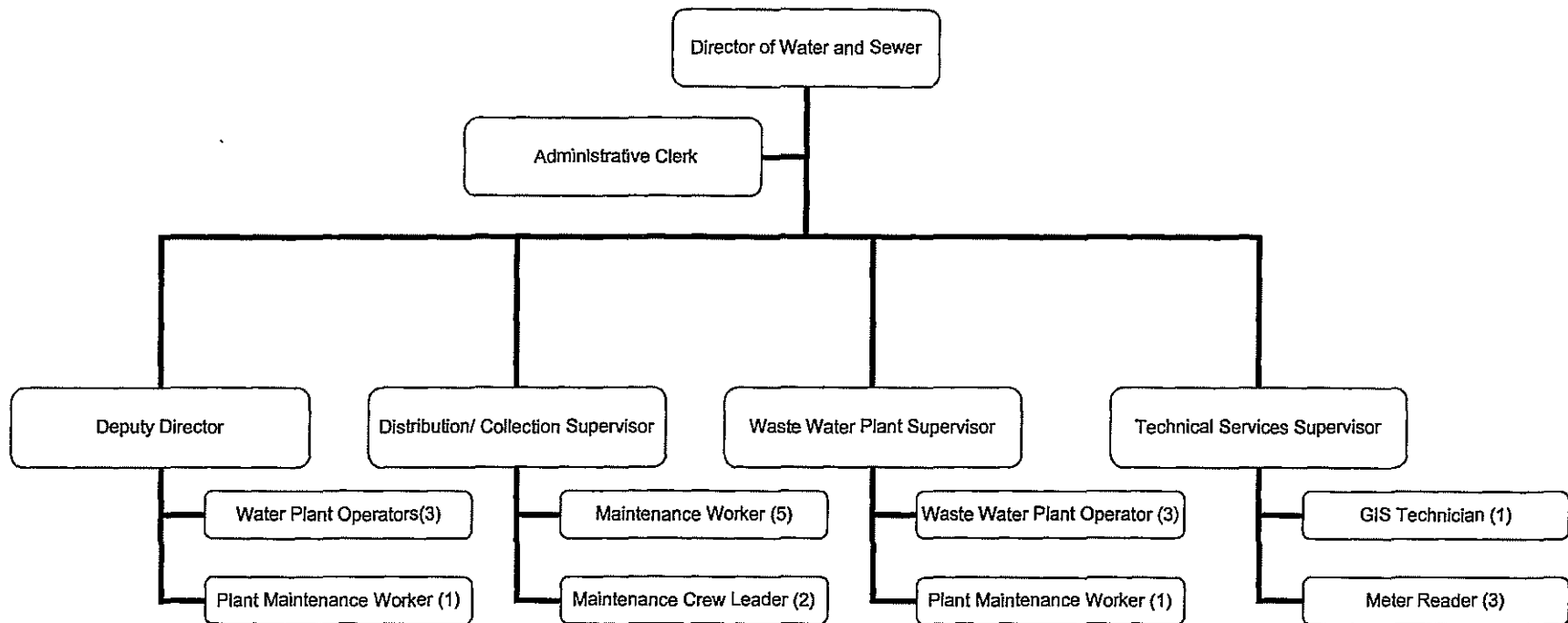
CLASSIFICATION	BUDGETED FY 2004	BUDGET FY 2005	PROPOSED FY 2006
GENERAL GOVERNMENT*	\$ 342,482	\$ 762,762	\$ 511,283
WATER	\$ 3,251,645	\$ 2,880,974	\$ 2,730,836
WASTEWATER	\$ 3,901,312	\$ 8,723,406	\$ 15,714,116
TOTAL	\$ 7,495,439	\$ 12,367,142	\$ 18,956,235

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
GENERAL GOVERNMENT			
WASTEWATER	7	7	7
WATER	18	18	18
TOTAL FULL-TIME PERSONNEL	25	25	25

*Note: New Classification - Reporting change for cost allocation of General Government Functions.

City of Fayetteville
Water Department
Organizational Chart
FY 2006



**WATER AND SEWER DEPARTMENT
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

Supply water to City of Fayetteville residents for potable and fire fighting uses. Treat and dispose of the wastewater generated by the City of Fayetteville as per regulations set forth by all state and federal agencies.

Accomplishments for Fiscal Year 2005:

- Backflow prevention program continuing
- Automated meter reading program completed
- Water Plant Particle Counters Installed
- Service Truck purchased
- Thirty Seven Percent of Sewer Collection System Inventoried
- Mixers on SBR Units upgraded

Program of Work for FY 2006:

- Complete backflow prevention program implementation
- Continue the sanitary sewer cleaning and inspection program
- Continue mapping program for water and sewer system
- Begin construction on Waste Water Plant

**SUMMARY OF EXPENDITURES
505 WATER AND SEWER FUND
GENERAL GOVERNMENT**

CLASSIFICATION	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
GOVERNING BODY	\$ 33,879	\$ 69,932	\$ 72,456
CLERK OF COUNCIL	\$ 39,308	\$ 41,206	\$ 43,782
CITY MANAGER	\$ 60,448	\$ 65,876	\$ 67,364
FINANCE	\$ 78,945	\$ 97,073	\$ 95,681
CITY ATTORNEY	\$ 5,000	\$ 5,000	\$ 22,000
IT	\$ 41,333	\$ 188,713	\$ 46,203
GIS (INFORMATION TECHNOLOGY)	\$ 17,932	\$ 203,783	\$ 97,811
HUMAN RESOURCES	\$ 34,855	\$ 36,513	\$ 37,206
ENGINEERING/DEVELOPMENT	\$ 30,782	\$ 54,666	\$ 28,780
TOTAL	\$ 342,482	\$ 762,762	\$ 511,283

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			

TOTAL FULL-TIME PERSONNEL

Note: New Classification - Reporting change for cost allocation of General Government Functions.

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
11100 GOVERNING BODY**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 5,529	\$ 47,323	\$ 49,847
PURCHASED/CONTRACTED SERVICES	\$ 28,350	\$ 22,609	\$ 22,609
TOTAL EXPENDITURES	\$ 33,879	\$ 69,932	\$ 72,456

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
11300 CLERK OF COUNCIL**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 39,308	\$ 41,206	\$ 43,782
TOTAL EXPENDITURES	\$ 39,308	\$ 41,206	\$ 43,782

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
13200 CHIEF EXECUTIVE(MANAGER)**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 60,448	\$ 65,876	\$ 67,364
TOTAL EXPENDITURES	\$ 60,448	\$ 65,876	\$ 67,364

BUDGET WORKSHEET
505 WATER AND SEWER FUND
15100 FINANCIAL ADMINISTRATION

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFTIS	\$ 78,945	\$ 97,073	\$ 95,681
TOTAL EXPENDITURES	\$ 78,945	\$ 97,073	\$ 95,681

BUDGET WORKSHEET
505 WATER AND SEWER FUND
15300 LAW

	BUDGET		BUDGET		PROPOSED
	FY 2004		FY 2005		FY 2006
EXPENDITURES					
PURCHASED/CONTRACTED SERVICES	\$ 5,000	\$	5,000	\$	22,000
TOTAL EXPENDITURES	\$ 5,000	\$	5,000	\$	22,000

BUDGET WORKSHEET
505 WATER AND SEWER FUND
15350 DATA PROCESSING/MIS

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 41,333	\$ 188,713	\$ 46,203
TOTAL EXPENDITURES	\$ 41,333	\$ 188,713	\$ 46,203

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
15360 GIS (INFORMATION TECHNOLOGY)**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 17,932	\$ 203,783	\$ 47,811
CAPITAL OUTLAY	\$ -	\$ -	\$ 50,000
TOTAL EXPENDITURES	\$ 17,932	\$ 203,783	\$ 97,811

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
15400 HUMAN RESOURCES**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 34,855	\$ 36,513	\$ 37,206
TOTAL EXPENDITURES	\$ 34,855	\$ 36,513	\$ 37,206

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
74900 ENGINEERING AND DEVELOPMENT**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 30,782	\$ 54,666	\$ 28,780
TOTAL EXPENDITURES	\$ 30,782	\$ 54,666	\$ 28,780

**SUMMARY OF EXPENDITURES
505 WATER AND SEWER FUND
WASTEWATER**

	BUDGETED FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
WASTEWATER ADMINISTRATION	\$ 145,386	\$ 187,950	\$ 180,348
STORMWATER COLLECTION/MAINT	\$ 405,654	\$ 626,950	\$ 1,796,093
WASTEWATER MAINTENANCE	\$ 510,248	\$ 418,810	\$ 407,562
WASTEWATER LIFT STATIONS	\$ 781,161	\$ 390,927	\$ 356,352
WASTEWATER TREATMENT	\$ 2,058,863	\$ 7,098,769	\$ 12,973,761
TOTAL EXPENDITURES	\$ 3,901,312	\$ 8,723,406	\$ 15,714,116

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
WASTEWATER ADMINISTRATION	1	1	1
STORMWATER	1	1	1
WASTEWATER MAINTENANCE	1	4	4
WASTEWATER LIFT STATIONS	0	0	0
WASTEWATER TREATMENT	4	5	5
TOTAL FULL-TIME PERSONNEL	7	11	11

BUDGET WORKSHEET
505 WATER AND SEWER FUND
43100 WASTEWATER ADMINISTRATION

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 112,662	\$ 125,199	\$ 114,571
PURCHASED/CONTRACTED SERVICES	\$ 29,318	\$ 59,251	\$ 62,777
SUPPLIES	\$ 3,406	\$ 3,500	\$ 3,000
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEP/AMORTIZATION	\$ -	\$ -	\$ -
BAD DEBT			
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 145,386	\$ 187,950	\$ 180,348

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
PLANT WASTEWATER SUPERVISOR	1	1	1
TOTAL FULL-TIME PERSONNEL	1	1	1

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
43200 STORMWATER**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 56,028	\$ 42,697	\$ 111,819
PURCHASED/CONTRACTED SERVICES	\$ 170,016	\$ 151,752	\$ 146,407
SUPPLIES	\$ 7,610	\$ -	\$ -
CAPITAL OUTLAY	\$ 172,000	\$ 330,000	\$ 1,373,367
DEP/AMORTIZATION	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ 102,501	\$ 164,500
TOTAL EXPENDITURES	\$ 405,654	\$ 626,950	\$ 1,796,093

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MAINTENANCE WORKER	0	0	1
CUSTOMER SERVICE	1	0	0
GIS COORDINATOR	1	1	1
TOTAL FULL-TIME PERSONNEL	2	1	2

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
43310 WASTEWATER MAINTENANCE**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 92,039	\$ 121,908	\$ 96,976
PURCHASED/CONTRACTED SERVICES	\$ 289,435	\$ 243,128	\$ 284,586
SUPPLIES	\$ 23,774	\$ 23,774	\$ 26,000
CAPITAL OUTLAY	\$ 105,000	\$ 30,000	\$ -
DEP/AMORTIZATION	\$ -	\$ -	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 510,248	\$ 418,810	\$ 407,562

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
MAINTENANCE TECHNICIAN	1	4	4
TOTAL FULL-TIME PERSONNEL	1	4	4

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
43340 WASTEWATER LIFT STATIONS**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 89,546	\$ 79,453	\$ 97,326
PURCHASED/CONTRACTED SERVICES	\$ 45,521	\$ 52,778	\$ 105,126
SUPPLIES	\$ 96,094	\$ 123,696	\$ 103,900
CAPITAL OUTLAY	\$ 500,000	\$ 85,000	\$ -
DEP/AMORTIZATION	\$ 50,000	\$ 50,000	\$ 50,000
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 781,161	\$ 390,927	\$ 356,352

PERSONNEL SCHEDULE

	NUMBER OF EMPLOYEES		
POSITION	FY 2004	FY 2005	FY 2006

BUDGET WORKSHEET
505 WATER AND SEWER FUND
43350 WASTEWATER TREATMENT

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 210,385	\$ 259,110	\$ 259,854
PURCHASED/CONTRACTED SERVICES	\$ 172,949	\$ 205,102	\$ 227,725
SUPPLIES	\$ 196,242	\$ 231,886	\$ 237,994
CAPITAL OUTLAY	\$ 1,059,287	\$ 5,880,300	\$ 11,157,033
DEP/AMORTIZATION	\$ 300,000	\$ 300,000	\$ 788,000
DEBT SERVICE	\$ 120,000	\$ 222,371	\$ 303,155
TOTAL EXPENDITURES	\$ 2,058,863	\$ 7,098,769	\$ 12,973,761

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
PLANT OPERATOR II	1	3	3
PLANT OPERATOR III	1	2	2
PLANT OPERATOR TRAINEE	1	0	0
TOTAL FULL-TIME PERSONNEL	3	5	5

**SUMMARY OF EXPENDITURES
505 WATER AND SEWER FUND
WATER**

CLASSIFICATION	BUDGETED FY 2004	BUDGET FY 2005	PROPOSED FY 2006
WATER ADMINISTRATION	\$ 199,283	\$ 243,140	\$ 207,205
TREATMENT	\$ 1,722,941	\$ 1,601,044	\$ 1,788,913
DISTRIBUTION	\$ 1,329,421	\$ 1,036,790	\$ 734,718
TOTAL	\$ 3,251,645	\$ 2,880,974	\$ 2,730,836

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
WATER ADMINISTRATION	3	1	1
TREATMENT	3	5	5
DISTRIBUTION	12	8	8
TOTAL FULL-TIME PERSONNEL	18	14	14

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
44100 WATER ADMINISTRATION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 115,641	\$ 125,182	\$ 114,570
PURCHASED/CONTRACTED SVC	\$ 37,228	\$ 72,958	\$ 63,635
SUPPLIES	\$ 5,914	\$ 4,500	\$ 4,000
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEP/AMORTIZATION	\$ 20,000	\$ 20,000	\$ -
OTHER DEBT	\$ 20,500	\$ 20,500	\$ 25,000
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 199,283	\$ 243,140	\$ 207,205

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
DIRECTOR OF WATER AND SEWER	1	1	1
DEPUTY DIRECTOR OF WATER/SEWER	1	0	0
ADMINISTRATIVE CLERK	1	0	0
TOTAL FULL-TIME PERSONNEL	3	1	1

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
44300 TREATMENT**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 211,854	\$ 222,062	\$ 302,034
PURCHASED/CONTRACTED SERVICES	\$ 63,727	\$ 59,054	\$ 79,114
SUPPLIES	\$ 477,636	\$ 519,928	\$ 560,750
CAPITAL OUTLAY	\$ 100,000	\$ 25,000	\$ -
DEP/AMORTIZATION	\$ 450,000	\$ 450,000	\$ 570,000
DEBT SERVICE	\$ 419,724	\$ 325,000	\$ 277,015
TOTAL EXPENDITURES	\$ 1,722,941	\$ 1,601,044	\$ 1,788,913

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
PLANT OPERATORS	1	5	5
PLANT OPERATOR TRAINEE	2	0	0
TOTAL FULL-TIME PERSONNEL	3	5	5

**BUDGET WORKSHEET
505 WATER AND SEWER FUND
44400 DISTRIBUTION**

	BUDGET FY 2004	BUDGET FY 2005	PROPOSED FY 2006
EXPENDITURES			
PERSONNEL SERVICES/BENEFITS	\$ 313,724	\$ 301,651	\$ 372,990
PURCHASED/CONTRACTED SERVICES	\$ 65,645	\$ 81,665	\$ 233,528
SUPPLIES	\$ 170,052	\$ 122,474	\$ 128,200
CAPITAL OUTLAY	\$ 680,000	\$ 431,000	\$ -
DEP/AMORTIZATION	\$ 100,000	\$ 100,000	\$ -
DEBT SERVICE	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 1,329,421	\$ 1,036,790	\$ 734,718

PERSONNEL SCHEDULE

POSITION	NUMBER OF EMPLOYEES		
	FY 2004	FY 2005	FY 2006
FULL-TIME PERSONNEL			
DISTRIBUTION SUPERVISOR	1	1	1
TECHNICAL SERVICES SUPERVISOR	1	1	1
CREW LEADER	1	1	1
MAINTENANCE WORKER II	1	1	1
MAINTENANCE WORKER I	5	1	1
METER READER	3	3	3
TOTAL FULL-TIME PERSONNEL	12	8	8

**BUDGET WORKSHEET
540 SOLID WASTE FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES			
SAN-REFUSE COLLCTION CHG	\$ 600,000	\$ 554,500	\$ 556,200
INTEREST EARNED REVENUES	\$ 1,000	\$ 250	\$ 750
TOTAL REVENUES	\$ 601,000	\$ 554,750	\$ 556,950
EXPENDITURES			
PURCHASED/CONTRACTED SERVICES			
45200 SAN-REFUSE COLLECTION CHG	\$ 601,000	\$ 554,750	\$ 539,400
TOTAL EXPENDITURES/EXPENSES	\$ 601,000	\$ 554,750	\$ 539,400
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ 17,550

CAPITAL PROJECTS FUND

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
TAXES			
GENERAL PROPERTY TAXES			
REAL PROP-CUR YEAR	\$ 466,690	\$ 502,923	\$ 574,084
TOTAL GENERAL PROPERTY TAXES	\$ 466,690	\$ 502,923	\$ 574,084
INTERGOVERNMENTAL			
FEDERAL GRANT-CAP/INDIRECT	\$ -	\$ -	\$ -
STATE GOV GRANT-CAPITAL - LCI	\$ 824,800	\$ 1,304,800	\$ -
STATE GOV GRANT-DOT	\$ 82,500	\$ 40,000	\$ -
TOTAL INTERGOVERNMENTAL	\$ 907,300	\$ 1,344,800	\$ -
LOCAL GOV'T UNIT SHARED REV			
LOCAL GOV'T UNIT SHARED REV	\$ -	\$ -	\$ -
TOTAL LOCAL GOV'T UNIT SHARE	\$ -	\$ -	\$ -
INVESTMENT INCOME			
INTEREST REVENUES	\$ 1,525	\$ 1,525	\$ 1,525
TOTAL INTEREST REVENUES	\$ 1,525	\$ 1,525	\$ 1,525
CONTRIBUTIONS AND DONATIONS			
CONTRIB FROM PRIVATE SOURCE	\$ 170,000	\$ 150,000	\$ -
TOTAL CONTRIB AND DONATIONS	\$ 170,000	\$ 150,000	\$ -

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			
TRANSFER IN-DDA	\$ 329,425	\$ 325,392	\$ 35,000
IMPACT FEE FUND	\$ 754,762	\$ 953,334	\$ 129,625
GENERAL FUND	\$ 10,000	\$ -	\$ -
CEMETERY TRUST FUND			
TOTAL INTERFUND TRANSFERS	\$ 1,094,187	\$ 1,278,726	\$ 164,625
PROCEEDS OF CAPITAL LEASES			
CAPITAL LEASES	\$ 5,085,310	\$ 3,286,111	\$ -
TOTAL PROCEEDS OF CAP LEASES	\$ 5,085,310	\$ 3,286,111	\$ -
APPROPRIATION OF FUND BALANCE	\$ -	\$ -	\$ 92,284
TOTAL OTHER FINANCE SOURCES	\$ 5,435,766	\$ 4,564,837	\$ 256,909
TOTAL REVENUES	\$ 7,725,012	\$ 6,564,085	\$ 832,518
EXPENDITURES AND OTHER USES			
EXPENDITURES	\$ 7,725,012	\$ 6,537,497	\$ 832,518
INCREASE (DECREASE) OF UNR FUND BAL	\$ -	\$ 26,588	\$ -
TOTAL EXPENDITURES AND OTHR USES	\$ 7,725,012	\$ 6,564,085	\$ 832,518
EXCESS REVENUES OVER EXPENDITURE	\$ -	\$ -	\$ -

BUDGET SUMMARY
351 CAPITAL PROJECTS FUND

AMOUNT

BEGINNING FUND BALANCE	
RESERVED FUND BALANCE-LEC	\$ 2,748,182
UNRESERVED FUND BALANCE	<u>\$ 196,972</u>
TOTAL BEGINNING FUND BALANCE	\$ 2,945,154

INCREASE (DECREASE) OF FUND BALANCE	
APPROPRIATION OF UNRESERVED FUND BALANCE	\$ (92,284)
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$ (92,284)

ENDING ESTIMATED FUND BALANCE	
RESERVED FUND BALANCE-LEC	\$ 2,748,182
UNRESERVED FUND BALANCE	<u>\$ 104,688</u>
TOTAL ENDING ESTIMATED FUND BALANCE	\$ 2,852,870

BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
15350 DATA PROCESSING/MIS			
EXPENDITURES			
CAPITAL OUTLAY			
COMPUTERS-SERVER	\$ 25,000	\$ 25,000	\$ -
TELEPHONE SYSTEM	\$ -	\$ 25,000	\$ -
TOTAL CAPITAL OUTLAY	\$ 25,000	\$ 50,000	\$ -
TOTAL EXPENDITURES	\$ 25,000	\$ 50,000	\$ -

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
32000 POLICE			
EXPENDITURES			
CAPITAL OUTLAY			
PATROL CAR EQUIP (VIDEO & COMPUTER)		\$ 59,300	\$ 102,600
PD LAND/DESIGN/BLDG	\$ 4,544,687	\$ 3,286,111	\$ -
TOTAL CAPITAL OUTLAY	\$ 4,544,687	\$ 3,345,411	\$ 102,600
TOTAL EXPENDITURES	\$ 4,544,687	\$ 3,345,411	\$ 102,600

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
35000 FIRE			
EXPENDITURES			
CAPITAL OUTLAY			
FIRE APPARATUS	\$ 510,310	\$ -	\$ 130,000
FIRE STATIONS AND BLDGS	\$ 15,000	\$ 60,000	\$ 43,200
TOTAL CAPITAL OUTLAY	\$ 525,310	\$ 60,000	\$ 173,200
TOTAL EXPENDITURES	\$ 525,310	\$ 60,000	\$ 173,200

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
40000 PUBLIC WORKS			
EXPENDITURES			
CAPITAL OUTLAY			
BRADLEY/JIMMIE MAYFIELD SIGNAL		\$ 25,000	\$ -
314 LANDSCAPE HWY&STREET	\$ -	\$ -	\$ -
VILLAGE GREEN PROJECT	\$ 601,070	\$ 1,631,000	\$ -
GRADY @ BEAUREGARD	\$ 50,000	\$ -	\$ -
RAMAH/BEAUREGARD HWY&SR85	\$ -	\$ -	\$ -
85/314/JEFF DAVIS HWY&ST CHURCH STREET	\$ 200,000	\$ 160,000	\$ -
LAFAYETTE TRAFFIC SIGNAL	\$ 240,000	\$ -	\$ -
TRAFFIC INTERCONNECTION	\$ 15,435	\$ -	\$ -
BRADFORD SQ TURN LANE @ GRADY	\$ -	\$ -	\$ -
GRADY/BRADLEY LEFT TURN SIGNALS	\$ 5,000	\$ -	\$ -
PINE TRAIL @ UPTOWN SQUARE	\$ -	\$ -	\$ -
DECORATIVE MAST ARM SIGNALS	\$ 45,000	\$ -	\$ -
SOUTHSIDE CONNECTOR ROAD	\$ 206,000	\$ 206,000	\$ -
REDWINE MULTI-USE TRAIL	\$ 39,000	\$ 98,939	\$ -
SIDEWALKS	\$ 430,000	\$ -	\$ -
LARP RESURFACING PROGRAM			
STORMWATER UTILITY			
JEFF DAVIS @ GA AVE			
GRADY,STONEWALL & BOOKER PED IMP		\$ 90,000	\$ -
SIDEWALK-BANK OF AMERICA	\$ 10,373		
ROADWAY & SIDEWALK PROJECTS	\$ 219,000		
92 JIMMIE MAYFIELD TRAFFIC SIGNAL			
WHITE ROAD @ CULVERT			
BRICK PAVER PROJECT			
CITY CEMETERY	\$ 18,000	\$ 11,200	\$ -
TOTAL CAPITAL OUTLAY			
TOTAL EXPENDITURES	\$ 2,078,878	\$ 2,222,139	\$ -

BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND

	BUDGETED FY 2004		BUDGETED FY 2005		PROPOSED FY 2006
62200 PARK AREAS					
EXPENDITURES					
CAPITAL OUTLAY					
PARK ACREAGE-PARK AREAS (TRNSF TO W	\$ 31,080	\$	32,920	\$	-
TOTAL EXPENDITURES	\$ 31,080	\$	32,920	\$	-

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005
70000 DOWNTOWN DEVELOPMENT		
EXPENDITURES		
CAPITAL OUTLAY		
DOWNTOWN PROPERTY ACQUISITION	\$ -	\$ -
HOLLIDAY HOUSE ADJ PARKING LOT	\$ 157,500	\$ 154,300
CITY CEMETERY		
DEPOT		
AMPHITHEATER	\$ 39,544	
FAÇADE RENOVATIONS	\$ 50,000	\$ 35,000
HOLLIDAY ADJACENT PROPERTY		
GAZEBO		
AMPHITHEATER PROPERTY		
LCI GRANT	\$ 64,381	\$ -
HOLLIDAY HOUSE		
PROFESSIONAL SERVICES		
TOTAL EXPENDITURES	\$ 311,425	\$ 189,300

BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
80000 DEBT SERVICE			
PRINCIPAL	\$ 69,498	\$ 338,303	\$ 260,000
INTEREST	\$ 40,238	\$ 233,468	\$ 195,513
TOTAL DEBT SERVICE	\$ 109,736	\$ 571,771	\$ 455,513

**BUDGET WORKSHEET
351 CAPITAL PROJECTS FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
90000 TRANSFER OUT			
TRANSFER OUT-GENERAL FUND	\$ 45,875	\$ -	\$ -
TRANSFER OUT-MAIN STREET TOURISM	\$ -	\$ -	\$ -
TRANSFER OUT-DDA	\$ 53,021	\$ 65,956	\$ 66,205
TOTAL TRANSFER OUT	\$ 98,896	\$ 65,956	\$ 66,205
APPROPRIATIONS OF FUND BALANCE	\$ -	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND OTHER SOURCES:			
REVENUES			
CONSULTANT	\$ 3,500	\$ 4,683	\$ 4,683
ADMINISTRATION	\$ 15,800	\$ 27,065	\$ 27,065
OTHER-INTEREST	\$ 15,000	\$ 7,000	\$ 15,000
POLICE	\$ 90,000	\$ 291,165	\$ 112,500
FIRE	\$ 175,000	\$ 209,879	\$ 405,000
TRANSPORTATION	\$ 250,000	\$ 552,308	\$ 458,600
PARKS AND RECREATION	\$ 95,685	\$ 68,250	\$ 68,250
OTHER SOURCES			
TOTAL REVENUES	\$ 644,985	\$ 1,160,350	\$ 1,091,098
EXPENDITURES AND OTHER USES:			
EXPENDITURES			
CONSULTANT	\$ 3,500	\$ 4,683	\$ 4,683
OTHER	\$ 250	\$ 7,000	\$ 15,000
CAPITAL OUTLAY-TRANSPORTATION	\$ -	\$ -	\$ -
OTHER USES	\$ 3,750	\$ 11,683	\$ 19,683
TRANSFER TO CPF-TRANSPORTATION	\$ 677,704	\$ 552,308	
TRANSFER TO SPLOST-TRANSPORTATION			\$ 458,600
TRANSFER TO CPF-OTHER	\$ -	\$ -	\$ -
TRANSFER TO CPF-POLICE	\$ -	\$ 291,165	\$ 112,500
TRANSFER TO CPF-FIRE	\$ 175,000	\$ 209,879	\$ 405,000
TRANSFER TO W&S-PARKS			\$ 34,560
TRANSFER TO CPF-PARKS	\$ 62,058	\$ 49,861	\$ 17,125
TRANSFER TO DDA-PARKS	\$ 33,627	\$ 18,389	\$ 16,565
TRANSFER TO GF-ADMINISTRATION	\$ 15,800	\$ 27,065	\$ 27,065
TOTAL EXPENDITURES AND OTHER USES	\$ 967,939	\$ 1,160,350	\$ 1,091,098
EXCESS REVENUES OVER EXPENDITURES	\$ (322,954)	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

15760 GENERAL CONSULTING

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 3,500	\$ 4,683	\$ 4,683
APPROPRIATION OF RES FUND BALANCE			
TOTAL REVENUES	\$ 3,500	\$ 4,683	\$ 4,683
EXPENDITURES			
PURCHASED/CONTRACTED SERVICES			
PROFESSIONAL	\$ 3,500	\$ 4,683	\$ 4,683
INCREASE OF RES FUND BAL			
TOTAL PURCHASED/CONTRACTED	\$ 3,500	\$ 4,683	\$ 4,683
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

15950 GENERAL ADMINISTRATION

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 15,800	\$ 27,065	\$ 27,065
APPROPRIATION OF RES FUND BALANCE			
TOTAL REVENUES	\$ 15,800	\$ 27,065	\$ 27,065
EXPENDITURES			
OTHER FINANCING USES			
GENERAL GOVERNMENT FUND	\$ 15,800	\$ 27,065	\$ 27,065
TOTAL OTHER FINANCING USES	\$ 15,800	\$ 27,065	\$ 27,065
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

15960 OTHER

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
INTEREST REVENUES	\$ 15,000	\$ 7,000	\$ 15,000
APPROPRIATION OF RES FUND BALANCE			
TOTAL REVENUES	\$ 15,000	\$ 7,000	\$ 15,000
EXPENDITURES			
PURCHASED/CONTRACTED SERVICES			
PURCHASED PROFESSIONAL SERVICES	\$ 150	\$ 150	\$ 150
OTHER PURCHASED SERVICES	\$ 100	\$ 100	\$ 100
TOTAL PURCHASED/CONTRACTED SVC	\$ 250	\$ 250	\$ 250
OTHER FINANCING USES			
CAPITAL PROJECTS FUND	\$ -	\$ -	\$ -
INCREASE OF RES FUND BAL	\$ -	\$ 6,750	\$ 14,750
TOTAL OTHER FINANCING USES	\$ -	\$ 6,750	\$ 14,750
TOTAL EXPENDITURES	\$ 250	\$ 7,000	\$ 15,000
EXCESS REVENUES OVER EXPENDITURES	\$ 14,750	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

32600 POLICE STATION AND BUILDINGS

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 90,000	\$ 112,264	\$ 112,500
APPROPRIATION OF FUND BALANCE		\$ 178,901	\$ -
TOTAL REVENUES	\$ 90,000	\$ 291,165	\$ 112,500
EXPENDITURES			
OTHER FINANCING USES			
CAPITAL PROJECTS FUND	\$ -	\$ 291,165	\$ 112,500
INCREASE OF RESERVED FUND BAL	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING USES	\$ -	\$ 291,165	\$ 112,500
EXCESS REVENUES OVER EXPENDITURES	\$ 90,000	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

35700 FIRE STATIONS AND BUILDINGS

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 175,000	\$ 209,879	\$ 210,000
APPROPRIATION OF RES FUND BAL			\$ -
TOTAL REVENUES	\$ 175,000	\$ 209,879	\$ 210,000
EXPENDITURES			
OTHER FINANCING USES			
CPF-FIRE STATION EXPANSION	\$ 15,000	\$ 60,000	\$ -
APPROPRIATION OF RES FUND BAL		\$ 44,263	\$ 210,000
DUE TO GENERAL FUND	\$ 160,000	\$ 105,616	\$ -
TOTAL OTHER FINANCING USES	\$ 175,000	\$ 209,879	\$ 210,000
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

42200 ROADWAYS

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 250,000	\$ 250,000	\$ 250,000
GRANT			
APPROPRIATION OF RES FUND BAL	\$ -	\$ 302,308	\$ 208,600
TOTAL REVENUES	\$ 250,000	\$ 552,308	\$ 458,600
EXPENDITURES			
CAPITAL OUTLAY			
JEFF DAVIS/54/JIMMIE MAYFIELD			
TOTAL CAPITAL OUTLAY	\$ -	\$ -	\$ -
OTHER FINANCING USES			
CPF/RAMAH/BEAUREGARD	\$ -	\$ -	\$ -
CPF/LAFAYETTE TRAFFIC SIGNAL	\$ 120,000	\$ -	\$ -
CPF/SOUTHSIDE CONNECTOR	\$ 206,000	\$ 206,000	\$ -
CPF/GRADY @ BEAUREGARD	\$ 25,000	\$ -	\$ -
CPF/SR 85/HWY 314/JEFF DAVIS	\$ 120,000	\$ 120,000	\$ -
CPF/DECORATIVE MAST ARM SIGNAL	\$ 45,000	\$ -	\$ -
CPF/LANIER AVE PED IMP (LCI)	\$ 34,189	\$ 201,308	\$ -
CPF/CHURCH STREET	\$ -	\$ -	\$ -
CPF/WHITE ROAD @ CULVERT	\$ -	\$ -	\$ -
CPF/TRAFFIC SIGNAL INTERCONNECT	\$ -	\$ -	\$ -
CPF/BRADFORD SQUARE	\$ -	\$ -	\$ -
CPF/ROADWAYS AND SIDEWALKS	\$ 127,515	\$ -	\$ -
CPF/BRADLEY/JM INTERSECT DESIGN	\$ -	\$ 25,000	\$ -
SPLOST/54-GINGERCAKE INTERSECTION	\$ -	\$ -	\$ 6,000
SPLOST/S JEFF DAVIS SHOULDERS	\$ -	\$ -	\$ 90,000
SPLOST/WHITE RD AT CULVERT	\$ -	\$ -	\$ 362,600
INCREASE OF RESERVE FUND BAL	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING USES	\$ 677,704	\$ 552,308	\$ 458,600
TOTAL EXPENDITURES	\$ 677,704	\$ 552,308	\$ 458,600
EXCESS REVENUES OVER EXPENDITURES	\$ (427,704)	\$ -	\$ -

**BUDGET WORKSHEET
352 IMPACT FEE FUND**

62200 PARK AREAS

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
IMPACT FEES	\$ 95,685	\$ 68,250	\$ 68,250
APPROPRIATION-DUE TO WF-PARK ACR			
TOTAL REVENUES	\$ 95,685	\$ 68,250	\$ 68,250
EXPENDITURES			
CAPITAL OUTLAY			
TOTAL CAPITAL OUTLAY	\$ -	\$ -	\$ -
OTHER FINANCING USES			
W&S-P.K.DIXON ACREAGE			\$ 34,560
CPF-PARK ACREAGE	\$ 31,080	\$ 32,920	\$ -
CPF-HOLLIDAY-DORSEY-FIFE MUS	\$ 30,978	\$ 16,941	\$ 17,125
DDA-AMPHITHEATER	\$ 33,627	\$ 18,389	\$ 16,565
APPROPRIATION OF RES FUND BALANCE			
TOTAL OTHER FINANCING USES	\$ 95,685	\$ 68,250	\$ 68,250
TOTAL EXPENDITURES	\$ 95,685	\$ 68,250	\$ 68,250
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

**FUND BALANCE SUMMARY
352 IMPACT FEE FUND**

	AMOUNT
BEGINNING FUND BALANCE	
RESERVED FOR FIRE PROJECTS	\$ 362,983
RESERVED FOR TRANSPORTATION PROJECTS	\$ 145,338
RESERVED FOR PARK AND RECREATION PROJECTS	\$ (162,582)
RESERVED FOR POLICE	\$ (1,932)
RESERVED FOR CONSULTANT FEES-DUE TO GEN FUND	\$ (32,187)
RESERVED FOR ADMINISTRATION-DUE TO GEN FUND	\$ (844)
UNRESERVED FUND BALANCE-NON-DIVISIONAL	\$ 222,234
TOTAL BEGINNING ESTIMATED FUND BALANCE	\$ 533,010
 INCREASES (DECREASES) OF FUND BALANCE	
TRANSPORTATION	\$ (208,600)
PARK & RECREATION	\$ -
CONSULTANT	\$ -
FIRE PROJECTS	\$ 210,000
POLICE	\$ -
OTHER	\$ 14,750
TOTAL INCREASES (DECREASES) OF FUND BALANCE	\$ 16,150
 ENDING ESTIMATED FUND BALANCE	
RESERVED FOR FIRE PROJECTS	\$ 572,983
RESERVED FOR TRANSPORTATION PROJECTS	\$ (63,262)
RESERVED FOR RECREATION PROJECTS	\$ (162,582)
RESERVED FOR POLICE	\$ (1,932)
RESERVED FOR CONSULTANT FEES-DUE TO GEN FUND	\$ (32,187)
RESERVED FOR ADMINISTRATION-DUE TO GEN FUND	\$ (844)
RESERVED FOR UNRESERVED FUND BALANCE-OTHER	\$ 236,984
TOTAL ENDING ESTIMATED FUND BALANCE	\$ 549,160
 DUE TO GENERAL FUND @ FYE 2005	
FIRE	\$ -
CONSULTANT	\$ 10,906
TOTAL DUE TO GENERAL FUND	\$ 10,906
 DUE TO WATER FUND @ FYE 2005	
PK DIXON PROPERTY	\$ 89,972

**BUDGET WORKSHEET
353 SPLOST FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
TAXES			
SPECIAL LOCAL OPTION SALES TAX	\$ -	\$ -	\$ 710,000
TOTAL SPLOST	\$ -	\$ -	\$ 710,000
INTERGOVERNMENTAL			
FEDERAL GRANT-CAP/INDIRECT	\$ -	\$ -	\$ 500,000
STATE GOV GRANT-CAPITAL - LCI	\$ -	\$ -	\$ 1,304,800
STATE GOV GRANT-DOT	\$ -	\$ -	\$ 10,000
TOTAL INTERGOVERNMENTAL	\$ -	\$ -	\$ 1,814,800
INVESTMENT INCOME			
INTEREST REVENUES	\$ -	\$ -	\$ -
TOTAL INTEREST REVENUES	\$ -	\$ -	\$ -
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			
TRANSFER IN-DDA	\$ -	\$ -	\$ -
IMPACT FEE FUND	\$ -	\$ -	\$ 458,600
GENERAL FUND	\$ -	\$ -	\$ -
TOTAL INTERFUND TRANSFERS	\$ -	\$ -	\$ 458,600
APPROPRIATION OF FUND BALANCE	\$ -	\$ -	\$ -
TOTAL OTHER FINANCE SOURCES	\$ -	\$ -	\$ 458,600
TOTAL REVENUES	\$ -	\$ -	\$ 2,983,400
EXPENDITURES AND OTHER USES			
EXPENDITURES	\$ -	\$ -	\$ 2,954,100
INCREASE (DECREASE) OF UNR FUND BAL	\$ -	\$ -	\$ -
TOTAL EXPENDITURES AND OTHR USES	\$ -	\$ -	\$ 2,954,100
EXCESS REVENUES OVER EXPENDITURE	\$ -	\$ -	\$ 29,300

CEMETERY TRUST FUND

BUDGET WORKSHEET
791 CEMETERY PERPETUAL CARE FUND

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
INTEREST	\$ 255	\$ 200	\$ 350
CONTRIBUTIONS-TRUST FUND			
CEMETERY TRUST	\$ 7,000	\$ 6,500	\$ 5,500
TRANSFER IN FROM G/F			
TOTAL REVENUES	\$ 7,255	\$ 6,700	\$ 5,850
EXPENDITURES			
INCREASE (DECREASE) OF RES FUND BAL	\$ 7,255	\$ 6,700	\$ 5,850
TOTAL EXPENDITURES	\$ 7,255	\$ 6,700	\$ 5,850
EXCESS REVENUES OVER EXPENDITURE	\$ -	\$ -	\$ -

BUDGET SUMMARY
791 CEMETERY PERPETUAL CARE FUND

	AMOUNT
BEGINNING ESTIMATED FUND BALANCE	
RESERVED FUND BALANCE	\$ 31,164
TOTAL BEGINNING ESTIMATED FUND BALANCE	\$ 31,164
 INCREASE (DECREASE) OF FUND BALANCE	
INCREASE OF FUND BALANCE	\$ 6,700
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$ 6,700
 ENDING ESTIMATED FUND BALANCE	
RESERVED FUND BALANCE	\$ 37,864
TOTAL ENDING ESTIMATED FUND BALANCE	\$ 37,864

SPECIAL REVENUES FUND

BUDGET WORKSHEETS
210 CONFISCATED ASSETS FUND

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES & EXPENDITURES			
REVENUES			
FINES & FORFEITURES			
FORFEITURES			
CONFISCATIONS	\$ -	\$ -	\$ -
TOTAL FORFEITURES	\$ -	\$ -	\$ -
INVESTMENT INCOME			
INTEREST REVENUES	\$ 400	\$ 1,000	\$ 1,000
TOTAL INVESTMENT INCOME	\$ 400	\$ 1,000	\$ 1,000
CONTRIBUTIONS AND DONATIONS			
CONTRIBUTIONS AND DONATIONS			\$ 2,000
TOTAL CONTRIBUTIONS AND DONATIONS			\$ 2,000
OTHER FINANCING SOURCES			
OTHER FINANCING SOURCES		\$ 71,162	\$ 44,578
TOTAL OTHER FINANCING SOURCES		\$ 71,162	\$ 44,578
TOTAL REVENUES	\$ 400	\$ 72,162	\$ 47,578
 32000 POLICE			
EXPENDITURES/EXPENSES			
SUPPLIES			
GENERAL SUPPLIES & MATERIALS	\$ 124,000	\$ 72,162	\$ 47,578
TOTAL SUPPLIES	\$ 124,000	\$ 72,162	\$ 47,578
TOTAL EXPENDITURES/EXPENSES	\$ 124,000	\$ 72,162	\$ 47,578
EXCESS REVENUES OVER EXPENDITURES	\$ (123,600)	\$ -	\$ -

**BUDGET SUMMARY
CONFISCATED ASSET FUND**

	AMOUNT
BEGINNING ESTIMATED FUND BALANCE	
RESERVED FUND BALANCE	\$ 71,162
TOTAL BEGINNING ESTIMATED FUND BALANCE	\$ 71,162
 INCREASE (DECREASE) OF FUND BALANCE	
DECREASE OF FUND BALANCE	\$ (71,162)
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$ (71,162)
 ENDING ESTIMATED FUND BALANCE	
RESERVED FUND BALANCE	\$ -
TOTAL ENDING ESTIMATED FUND BALANCE	\$ -

**BUDGET WORKSHEETS
275 HOTEL/MOTEL TAX FUND**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES & EXPENDITURES			
REVENUES			
TAXES			
SELECTIVE SALES & USE TAXES			
HOTEL/MOTEL	\$ 55,414	\$ 55,414	\$ 83,121
TOTAL SEL SALES & USE TAXES	\$ 55,414	\$ 55,414	\$ 83,121
INVESTMENT INCOME			
INTEREST REVENUES	\$ 50	\$ 50	\$ 15
TOTAL INVESTMENT INCOME	\$ 50	\$ 50	\$ 15
MISCELLANEOUS			
MISCELLANEOUS - OTHER			
TOTAL MISCELLANEOUS			
TOTAL REVENUES	\$ 55,464	\$ 55,464	\$ 83,136
EXPENDITURES/EXPENSES			
PURCHASED/CONTRACTED SERVICES			
PRINTING & BINDING	\$ 50	\$ 50	\$ -
TOTAL PURCHASED/CONTRACTED SVC	\$ 50	\$ 50	\$ -
SUPPLIES			
SUPPLIES			
TOTAL SUPPLIES			
OTHER FINANCING USES			
GENERAL FUND-MAIN STREET	\$ 33,390	\$ 33,390	\$ 49,882
MAIN STREET TOURISM FUND	\$ 22,024	\$ 22,024	\$ 33,254
TOTAL OTHER FINANCING USES	\$ 55,414	\$ 55,414	\$ 83,136
TOTAL EXPENDITURES	\$ 55,464	\$ 55,464	\$ 83,136
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

BUDGET WORKSHEETS
280 VEHICLE RENTAL EXCISE TAX FUND

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES & EXPENDITURES			
REVENUES			
TAXES			
SELECTIVE SALES & USE TAXES			
EXCISE TAX	\$ 38,889	\$ 64,750	\$ 50,000
TOTAL SEL SALES & USE TAXES	\$ 38,889	\$ 64,750	\$ 50,000
INVESTMENT INCOME			
INTEREST REVENUES	\$ 100	\$ 100	\$ 75
TOTAL INVESTMENT INCOME	\$ 100	\$ 100	\$ 75
TOTAL REVENUES	\$ 38,989	\$ 64,850	\$ 50,075
EXPENDITURES/EXPENSES			
OTHER FINANCING USES			
DOWNTOWN DEVELOPMENT AUTHORITY	\$ 38,989	\$ 64,850	\$ 50,075
TOTAL OTHER FINANCING USES	\$ 38,989	\$ 64,850	\$ 50,075
EXCESS REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -

COMPONENT UNIT

BUDGET WORKSHEET
565 MAIN STREET TOURISM FUND

	BUDGETED	BUDGETED	PROPOSED
	FY 2004	FY 2005	FY 2006
REVENUES AND OTHER SOURCES:			
REVENUES			
CHARGES FOR SERVICES	\$ 145,800	\$ 222,600	\$ 274,500
INTEREST REVENUES	\$ 800	\$ -	\$ 800
CONTRIBUTIONS AND DONATIONS	\$ 120,000	\$ 146,000	\$ 154,000
RENTS AND ROYALTIES	\$ 6,000	\$ 6,000	\$ 26,000
OTHER - MISCELLANEOUS	\$ 500	\$ 500	\$ 500
INTERFUND TRANSFERS	\$ 22,907	\$ 22,024	\$ 183,136
TOTAL REVENUES	\$ 296,007	\$ 397,124	\$ 638,936
EXPENDITURES AND OTHER USES:			
EXPENDITURES			
PERSONNEL & BENEFITS	\$ -	\$ -	\$ 155,026
PURCHASED CONTRACTED SERVICES	\$ 279,900	\$ 365,450	\$ 389,832
SUPPLIES	\$ 14,200	\$ 12,800	\$ 71,524
OTHER FINANCING USES	\$ 954	\$ 1,000	\$ -
APPROPRIATION OF FUND BALANCE		\$ 17,874	\$ 22,554
TOTAL EXPENDITURES AND OTHER USES	\$ 295,054	\$ 397,124	\$ 638,936
EXCESS REVENUES OVER EXPENDITURES	\$ 953	\$ -	\$ -

BUDGET WORKSHEET
565 MAIN STREET TOURISM FUND
75400 TOURISM/AMPHITHEATER

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
CONCESSIONS	\$ 300	\$ 600	\$ 1,500
EVENT ADMISSION FEES	\$ 191,376	\$ 222,000	\$ 225,000
OTHER CULTURE/REC FEES	\$ 200		
TOTAL REC AND CULTURE	\$ 191,876	\$ 222,600	\$ 226,500
INVESTMENT INCOME			
INVESTMENTS	\$ 737	\$ -	\$ 800
TOTAL INVESTMENT INCOME	\$ 737	\$ -	\$ 800
CONTRIBUTIONS & DONATIONS			
SPONSORSHIPS	\$ 136,000	\$ 140,000	\$ 150,000
FAMILY FILM NITE-SPONSOR	\$ 3,500	\$ 6,000	\$ 4,000
TOTAL CONTRIBUTIONS & DONATIONS	\$ 139,500	\$ 146,000	\$ 154,000
MISCELLANEOUS			
AMPHITHEATER - RENT INCOME	\$ 3,400	\$ 6,000	\$ 6,000
OTHER	\$ 372	\$ 500	\$ 500
TOTAL MISCELLANEOUS	\$ 3,772	\$ 6,500	\$ 6,500
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS-HOTEL/MOTEL	\$ 21,732	\$ 22,024	\$ 33,254
APPROPRIATION OF UNR FUND BALANCE	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING SOURCES	\$ 21,732	\$ 22,024	\$ 33,254
TOTAL REVENUES	\$ 357,617	\$ 397,124	\$ 421,054
EXPENDITURES			
PERSONNEL SERV & BENEFITS	\$ 1,594	\$ 15,000	\$ 23,400
PURCHASED CONTRACTED SERVICES	\$ 323,272	\$ 350,450	\$ 360,100
SUPPLIES	\$ 15,067	\$ 12,800	\$ 15,000
OTHER FINANCING USES	\$ 32,506	\$ 18,874	\$ -
APPROPRIATION OF UNR FUND BALANCE			\$ 22,554
TOTAL EXPENDITURES	\$ 372,439	\$ 397,124	\$ 421,054
EXCESS REVENUES OVER EXPENDITURE	\$ (14,822)	\$ -	\$ -

**BUDGET WORKSHEET
565 MAIN STREET TOURISM FUND
75660 MAIN STREET**

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
CHARGE FOR SERVICES			
JULY JAM	\$ 2,256	\$ 8,000	\$ 7,000
GOLF TOURNAMENT	\$ 18,515	\$ 18,000	\$ 20,000
TASTE OF FAYETTE	\$ 7,515	\$ 8,000	\$ 10,000
PUMPKIN WALK			\$ 1,000
CELEBRATE AMERICA	\$ 4,880		
SALE OF MERCHANDISE	\$ 4,359	\$ 6,000	\$ 5,000
DUES - PATRONS	\$ 7,058	\$ 7,000	\$ 5,000
TOTAL REC AND CULTURE	\$ 44,583	\$ 47,000	\$ 48,000
MISCELLANEOUS			
RENT INCOME	\$ 14,050	\$ 20,000	\$ 20,000
OTHER	\$ -	\$ -	\$ -
TOTAL MISCELLANEOUS	\$ 14,050	\$ 20,000	\$ 20,000
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS-HOTEL/MOTEL	\$ 32,599	\$ 33,390	\$ 49,882
INTERFUND TRANSFERS-GENERAL FUND	\$ -	\$ -	\$ 100,000
TOTAL OTHER FINANCING SOURCES	\$ 32,599	\$ 33,390	\$ 149,882
TOTAL REVENUES	\$ 91,232	\$ 100,390	\$ 217,882
EXPENDITURES			
PERSONNEL SERV & BENEFITS	\$ 121,038	\$ 129,061	\$ 131,626
PURCHASED CONTRACTED SERVICES	\$ 25,369	\$ 27,137	\$ 29,732
SUPPLIES	\$ 78,036	\$ 53,594	\$ 56,524
CAPITAL OUTLAY	\$ -	\$ -	\$ -
DEBT SERVICE-FISCAL AGENT FEES	\$ -	\$ -	\$ -
OTHER FINANCING USES	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 224,443	\$ 209,792	\$ 217,882
EXCESS REVENUES OVER EXPENDITURE	\$ (133,211)	\$ (109,402)	\$ -

BUDGET SUMMARY
565 MAIN STREET TOURISM FUND

BEGINNING ESTIMATED FUND BALANCE	
UNRESERVED FUND BALANCE	\$ (41,713)
TOTAL BEGINNING ESTIMATED FUND BALANCE	\$ (41,713)
 INCREASE (DECREASE) OF FUND BALANCE	
INCREASE (DECREASE) OF FUND BALANCE	\$ 22,554
TOTAL INCREASE (DECREASE) OF FUND BALANCE	\$ 22,554
 ENDING ESTIMATED FUND BALANCE	
UNRESERVED FUND BALANCE	\$ (19,159)
TOTAL ENDING ESTIMATED FUND BALANCE	\$ (19,159)

**MAIN STREET TOURISM FUND
DEPARTMENTAL INFORMATION
FY 2006 BUDGET**

Service Statement:

The mission of the Main Street program is to market and preserve Fayetteville's downtown district through historical preservation and revitalization efforts by creating a synergy between business, government and the citizens of the community.

Accomplishments for Fiscal Year 2005:

- Continued successful operation of the Villages Amphitheater
- Increased series ticket holders to 77% of capacity
- Exceeded budget for sponsorship revenue by \$12,000
- Continued extended programming to include Film Nights, Free concerts, Fayette Idol, Community Theater and God and Country Night
- Contracted Marketing Coordinator
- Developed web site for DDA
- Developed joint newsletter for DDA and Main Street
- Completed work on entranceways of City Cemetery
- Purchased trash receptacles and benches for Backstreet and downtown
- Worked with local boy scouts to refurbish other downtown benches
- Worked with Leadership Fayette to provide enhancements to the City Cemetery
- Expanded Taste of Fayette & Christmas Tree Lighting
- Assisted with LCI design efforts for the downtown area
- Closed on first DDRLF low interest financing for Travis House
- Expanded Downtown Signage
- Assisted with planning and implementation of Tour de Georgia

Program of Work for 2006

- Continue successful operation of Villages Amphitheater
- Renovate the Depot into a Welcome Center
- Continue historical restoration efforts in downtown
- Further develop tourism program for the museum and downtown
- Develop walking tour for downtown
- Implement maintenance plan at City Cemetery
- Further assist with LCI design efforts
- Oversee operations and help ensure positive revenue operations of the museum, Hollingsworth House and Old Train Depot, Villages Amphitheater
- Expand on low interest financing projects for historical downtown area
- Continue to improve and expand on all Main Street Festivals and Events
- Assist with efforts to host 2006 Tour de Georgia

BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY

	BUDGETED FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND OTHER SOURCES:			
REVENUES			
DEVELOPMENT AUTHORITY	\$ 3,404	\$ 6,242	\$ 2,500
DDA 2001 BOND FUNDS	\$ 463,573	\$ 458,537	\$ 178,320
DDA 1998 LOAN FUNDS	\$ 18,400	\$ 11,200	\$ -
HOLLINGSWORTH HOUSE	\$ 50,000	\$ 57,000	\$ 57,696
HOLLIDAY HOUSE	\$ 43,989	\$ 74,850	\$ 66,526
TOTAL REVENUES	\$ 579,366	\$ 607,829	\$ 305,042
EXPENDITURES AND OTHER USES:			
EXPENDITURES			
DEVELOPMENT AUTHORITY	\$ 3,404	\$ 6,242	\$ 2,500
DDA 2001 BOND FUNDS	\$ 145,920	\$ 144,345	\$ 143,320
DDA 1998 LOAN FUNDS	\$ -	\$ -	\$ -
HOLLINGSWORTH HOUSE	\$ 44,600	\$ 57,000	\$ 57,696
HOLLIDAY HOUSE	\$ 34,500	\$ 74,850	\$ 66,526
OTHER USES			
TRANSFER TO GENERAL FUND	\$ -	\$ -	\$ -
TRANSFER TO CAPITAL PROJECTS FUND	\$ 329,425	\$ 325,392	\$ 35,000
TOTAL EXPENDITURES AND OTHER USES	\$ 557,849	\$ 607,829	\$ 305,042
EXCESS REVENUES OVER EXPENDITURES	\$ 21,517	\$ -	\$ -

**BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY**

75500 DOWNTOWN DEVELOPMENT

	BUDGET FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
INVESTMENT INCOME			
INVESTMENTS	\$2,450	\$2,500	\$2,500
TOTAL INVESTMENT INCOME	\$2,450	\$2,500	\$2,500
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS	\$954	\$1,000	\$0
APPROPRIATION OF UNR FUND BALANCE		\$2,742	\$0
TOTAL OTHER FINANCING SOURCES	\$954	\$3,742	\$0
TOTAL REVENUES	\$3,404	\$6,242	\$2,500
EXPENDITURES			
PURCHASED CONTRACTED SERVICES	\$2,354	\$4,692	\$800
SUPPLIES	\$500	\$1,000	\$1,700
CAPITAL OUTLAY	\$0		\$0
DEBT SERVICE-FISCAL AGENT FEES	\$550	\$550	\$0
OTHER FINANCING USES			
TOTAL EXPENDITURES	\$3,404	\$6,242	\$2,500
EXCESS REVENUES OVER EXPENDITURE	\$0	\$0	\$0

**BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY**

75501 DDA 2001 BONDS FUNDS

	BUDGET FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
INVESTMENT INCOME			
INVESTMENTS	\$5,500	\$500	\$550
TOTAL INVESTMENT INCOME	\$5,500	\$500	\$550
MISCELLANEOUS INCOME			
RENT INCOME-APHITHEATER	\$60,000	\$60,000	\$60,000
TOTAL MISCELLANEOUS INCOME	\$60,000	\$60,000	\$60,000
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS	\$398,073	\$398,537	\$117,770
TOTAL OTHER FINANCING SOURCES	\$398,073	\$398,037	\$117,770
TOTAL REVENUES	\$463,573	\$458,537	\$178,320
EXPENDITURES			
PURCHASED CONTRACTED SERVICES	\$0		\$0
SUPPLIES	\$0		\$0
DEBT SERVICE	\$145,920	\$144,345	\$143,320
OTHER FINANCING USES	\$311,425	\$314,192	\$35,000
TOTAL EXPENDITURES	\$457,345	\$458,537	\$178,320
EXCESS REVENUES OVER EXPENDITURE	\$6,228	\$0	\$0

**BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY**

75502 DDA 1998 LOAN FUNDS

	BUDGET FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
INVESTMENT INCOME			
INVESTMENTS	\$ 400	\$ 50	\$ -
TOTAL INVESTMENT INCOME	\$ 400	\$ 50	\$ -
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS			
RESIDUAL EQUITY TRAN IN	\$ 18,000	\$ 11,150	\$ -
TOTAL OTHER FINANCING SOURCES	\$ 18,000	\$ 11,150	\$ -
TOTAL REVENUES	\$ 18,400	\$ 11,200	\$ -
EXPENDITURES			
DEBT SERVICE	\$ -		
OTHER FINANCING USES	\$ 18,000	\$ 11,200	\$ -
TOTAL EXPENDITURES	\$ 18,000	\$ 11,200	\$ -
EXCESS REVENUES OVER EXPENDITURE	\$ 400	\$ -	\$ -

**BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY**

75510 HOLLINGSWORTH HOUSE

	BUDGET FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
CONTRIBUTIONS & DONATIONS			
CONTRIBUTIONS & DONATIONS	\$ -	\$ -	\$ -
TOTAL CONTRIBUTIONS & DONATIONS	\$ -	\$ -	\$ -
MISCELLANEOUS			
RENT-HOLLINGSWORTH HOUSE	\$ 50,000	\$ 50,000	\$ 55,000
TOTAL MISCELLANEOUS	\$ 50,000	\$ 50,000	\$ 55,000
APPROPRIATION OF UNR FUND BALANCE		\$ 7,000	\$ 2,696
TOTAL REVENUES	\$ 50,000	\$ 57,000	\$ 57,696
EXPENDITURES			
PERSONNEL SERV AND BENEFITS			\$ 7,414
PURCHASED CONTRACTED SERVICES	\$ 33,025	\$ 44,950	\$ 39,232
SUPPLIES	\$ 7,575	\$ 8,050	\$ 7,050
CAPITAL OUTLAY	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL EXPENDITURES	\$ 44,600	\$ 57,000	\$ 57,696
EXCESS REVENUES OVER EXPENDITURE	\$ 5,400	\$ -	\$ -

**BUDGET WORKSHEET
560 DOWNTOWN DEVELOPMENT AUTHORITY**

75520 HOLLIDAY HOUSE

	BUDGET FY 2004	BUDGETED FY 2005	PROPOSED FY 2006
REVENUES AND EXPENDITURES			
REVENUES			
CHARGES FOR SERVICES			
CHARGES FOR SERVICES	\$ 5,000	\$ 10,000	\$ 6,000
TOTAL CHARGES FOR SERVICES	\$ 5,000	\$ 10,000	\$ 6,000
INVESTMENT INCOME			
INTEREST			
TOTAL INVESTMENT INCOME	\$ -	\$ -	\$ -
MISCELLANEOUS			
RENT-HOLLIDAY HOUSE	\$ -		
TOTAL MISCELLANEOUS	\$ -	\$ -	\$ -
OTHER FINANCING SOURCES			
INTERFUND TRANSFERS	\$ 38,989	\$ 64,850	\$ 50,075
APPROPRIATION OF F/B5/19/2005			\$ 10,451
TOTAL OTHER FINANCING SOURCES	\$ 38,989	\$ 64,850	\$ 60,526
TOTAL REVENUES	\$ 43,989	\$ 74,850	\$ 66,526
EXPENDITURES			
PERSONNEL SERV AND BENEFITS			\$ 8,852
PURCHASED CONTRACTED SERVICES	\$ 30,500	\$ 64,436	\$ 51,574
SUPPLIES	\$ 4,000	\$ 6,100	\$ 6,100
CAPITAL OUTLAY	\$ -		
APPROPRIATION OF FUND BALANCE		\$ 4,314	\$ -
TOTAL EXPENDITURES	\$ 34,500	\$ 74,850	\$ 66,526
EXCESS REVENUES OVER EXPENDITURE	\$ 9,489	\$ -	\$ -

BUDGET SUMMARY
560 DOWNTOWN DEVELOPMENT AUTHORITY

BEGINNING ESTIMATED FUND BALANCE

2001 BOND PROJECTS	\$	172,409
1998 LOAN PROJECTS	\$	-
UNRESERVED FUND BALANCE	\$	144,000
BALANCE CURRENT FUND BALANCE	\$	316,409

INCREASE (DECREASE) OF FUND BALANCE

2001 BOND PROJECTS	\$	(35,000)
1998 LOAN PROJECTS	\$	-
UNRESERVED FUND BALANCE	\$	(10,451)
TOTAL INCR(DEC) OF FUND BALANCE	\$	(45,451)

ENDING FUND BALANCE

2001 BOND PROJECTS	\$	137,409
1998 LOAN PROJECTS	\$	-
UNRESERVED FUND BALANCE	\$	133,549
TOTAL ENDING FUND BALANCE	\$	270,958

CAPITAL IMPROVEMENT PROGRAM

**GENERAL GOVERNMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	N/A	\$ -		
	Total 2006	\$ -		
2007	Imaging System	\$ 40,000	CPF	15350
	Total 2007	\$ 40,000		
2008	Vehicle Replacement	\$ 25,000	General Fund-Leasing	15100
	Painting-City Hall Interior	\$ 25,000	General Fund-Operating	15650
	Total 2008	\$ 50,000		
2009	Copier Replacement	\$ 30,000	General Fund - Leasing	15650
	Painting-City Hall Exterior	\$ 30,000	General Fund - Operating	15650
	Total 2009	\$ 60,000		
2010		\$ -		
	Total 2010	\$ -		

**GENERAL GOVERNMENT
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION DESCRIPTION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	N/A	\$ -		
	Total 2006	\$ -		
2007	N/A	\$ -		
	Total 2007	\$ -		
2008	N/A	\$ -		
	Total 2008	\$ -		
2009	Office Manager	\$ 48,780	G/F & W/S - Operating	15100
	Total 2009	\$ 48,780		
2010		\$ -		
	Total 2010			

**MUNICIPAL COURT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	N/A	\$ -		
	Total 2006	\$ -		
2007	N/A	\$ -		
	Total 2007	\$ -		
2008	N/A	\$ -		
	Total 2008	\$ -		
2009	N/A	\$ -		
	Total 2009	\$ -		
2010	N/A	\$ -		
	Total 2010	\$ -		

**MUNICIPAL COURT
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION DESCRIPTION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	N/A	\$ -		
	Total 2006	\$ -		
2007	N/A	\$ -		
	Total 2007	\$ -		
2008	N/A	\$ -		
	Total 2008	\$ -		
2009	N/A	\$ -		
	Total 2009	\$ -		
2010	N/A	\$ -		
	Total 2010	\$ -		

**POLICE DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	6 Vehicles (Replacement)	\$ 138,246	General Fund - Lease	32230
	6 Patrol Car Video Cameras	\$ 30,600	CPF	32230
	6 In-car Computers	\$ 72,000	CPF	32230
	Total 2006	\$ 240,846		
2007	6 Vehicles (Replacement)	\$ 138,246	General Fund - Lease	32230
	1 Vehicles (Replacement)	\$ 23,041	General Fund - Lease	32950
	6 Patrol Car Video Cameras	\$ 30,600	CPF	32230
	6 In-car Computers	\$ 72,000	CPF	32230
	Total 2007	\$ 263,887		
2008	9 Vehicles (Replacement)	\$ 207,369	General Fund - Lease	32230
	4 Vehicles (New)	\$ 92,164	General Fund - Lease	32230
	10 Patrol Car Video Cameras	\$ 51,000	CPF	32230
	10 In-car Computers	\$ 120,000	CPF	32230
	Total 2008	\$ 470,533		
2009	10 Vehicles (Replacement)	\$ 230,410	General Fund - Lease	32230
	9 Patrol Car Video Cameras	\$ 45,900	CPF	32230
	9 In-car Computers	\$ 108,000	CPF	32230
	Total 2009	\$ 384,310		
2010	1 Vehicles (Replacement)	\$ 23,041	General Fund - Lease	32100
	6 Vehicles (Replacement)	\$ 115,205	General Fund - Lease	32230
	1 Vehicles (Replacement)	\$ 23,041	General Fund - Lease	32950
	4 Vehicles (New)	\$ 92,164	General Fund - Lease	32230
	10 Patrol Car Video Cameras	\$ 51,000	CPF	32230
	10 In-car Computers	\$ 120,000	CPF	32230
	Total 2010	\$ 424,451		

**POLICE DEPARTMENT
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	No New Officers	\$ -		
	Total 2006	\$ -		
2007	No New Officers	\$ -		
	Total 2007	\$ -		
2008	Four-(4) Police Officers	\$ 189,412	General Fund	32230
	Total 2008	\$ 189,412		
2009	No New Officers	\$ -		
	Total 2009	\$ -		
2010	Four-(4) Police Officers	\$ 189,412	General Fund	32230
	Total 2010	\$ 189,412		

**FIRE DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	Vehicle Replacement (2)	\$ 54,800	General Fund - Lease Purch.	35100 <i>Lease via BOBT</i>
	Refurbish R-9	\$ 130,000	Capital Projects Fund	35200
	Renovate Public Safety Bldg.	\$ 43,200	Capital Projects Fund	35701
	Total 2006	\$ 228,000		
2007	Vehicle Replacement	\$ 27,400	General Fund - Lease Purch.	35400
	Vehicle Replacement	\$ 35,000	General Fund - Lease Purch.	35200
	Thermal Imaging Camera	\$ 25,000	General Fund - Operating	35200
	Total 2007	\$ 87,400		
2008	Vehicle Replacement (2)	\$ 54,800	General Fund - Lease Purch.	35300
	Total 2008	\$ 54,800		
2009	Replace reserve pumper	\$ 325,000	General Fund - Lease Purch.	35200
	Total 2009	\$ 325,000		
2010	Replace thermal imaging units (2)	\$ 50,000	General Fund - Lease Purch.	35200
	Total 2009	\$ 50,000		

**FIRE DEPARTMENT
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	No Additional Personnel	\$ -		
	Total 2006	\$ -		
2007	Three (3) Firefighters	\$ 150,447	General Fund	35200
	Three (3) Upgrades to Sgt.	\$ 14,460	General Fund	35200
	Total 2007	\$ 164,907		
2008	Three (3) Firefighters	\$ 150,447	General Fund	35200
	Total 2008	\$ 150,447		
2009	Three (3) Firefighters	\$ 150,447	General Fund	35200
	Total 2009	\$ 150,447		
2010	No Additional Personnel	\$ -		
	Total 2010	\$ -		

**PUBLIC WORKS DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	Sidewalk Improvements	\$ 10,000	General Fund-Operating	42000
	3 Mowers (Large)Replacement	\$ 19,500	General Fund - Operating	42000
	Total 2006	\$ 29,500		
2007	Sidewalk Improvements	\$ 10,000	General Fund-Operating	42000
	Church St. Park Equip.(Replace)	\$ 25,000	General Fund - Operating	42000
	Truck (replacement)	\$ 35,000	General Fund-Operating	42000
	Total 2007	\$ 70,000		
2008	Sidewalk Improvements	\$ 25,000	General Fund-Operating	42000
	Total 2008	\$ 25,000		
2009	Sidewalk Improvements	\$ 25,000	General Fund-Operating	42000
	Total 2009	\$ 25,000		
2010	Sidewalk Improvements	\$25,000	General Fund-Operating	42000
	Total 2010	\$25,000		

**PUBLIC WORKS
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION DESCRIPTION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	Maintenance Worker 1	\$ 31,064	Stormwater Fund	505/43200
	Total 2006	\$ 31,064		
2007	Maintenance Worker 1	\$ 31,064	General Fund-Operating	42000
	Maintenance Worker 1	\$ 31,064	Stormwater Fund	505/43200
	Total 2007	\$ 62,128		
2008	Maintenance Worker 1	\$ 31,064	Stormwater Fund	505/43200
	Total 2008	\$ 31,064		
2009	No Additional Personnel	\$ -		
	Total 2009	\$ -		
2010	No Additional Personnel	\$ -		
	Total 2010	\$ -		

**HOUSING AND DEVELOPMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	Truck (Replace Truck 4)	\$ 15,500	General Fund - Leasing	72000 <i>GMA Lease via BB&T</i>
	Car (Replace Car #1)	\$ 23,000	General Fund - Leasing	74000
	Total 2006	\$ 38,500		
2007	Truck (Replace Eng 4x4)	\$ 25,000	General Fund - Leasing	74900
	Truck (Replace Building 4x4)	\$ 25,000	General Fund - Leasing	72000
	Total 2007	\$ 50,000		
2008		\$ -		
	Total 2008	\$ -		
2009		\$ -		
	Total 2009	\$ -		
2010		\$ -		
	Total 2010	\$ -		

**HOUSING AND DEVELOPMENT
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION DESCRIPTION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	N/A	\$ -		
	Total 2006	\$ -		
2007	N/A	\$ -		
	Total 2007	\$ -		
2008	N/A	\$ -		
	Total 2008	\$ -		
2009	N/A	\$ -		
	Total 2009	\$ -		
2010	Engineering Technician	\$ 40,000.00	General Fund/Stormwater	100/74900 & 505/43200
	Total 2010	\$ 40,000.00		

**WATER AND SEWER DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	Refurbish Old W/W Plant	\$ 11,157,033	Swr P/S - Bond - GEFA	43350
	Mapping	\$ 50,000	Fund Balance	15360
	Stormwater	\$ 1,194,835	Revenue Bonds	43200
	Total 2006	\$ 12,401,868		
2007	Pickup Truck Replacement	\$ 27,000	Fund Balance	44400
	Lift Station Permanent Generators	\$ 125,000	Fund Balance	44400
	Distribution Building Expansion	\$ 125,000	Fund Balance	44400
		\$ 125,000	Fund Balance	43310
	Mapping	\$ 150,000	Fund Balance	15360
	Stormwater	\$ -		43200
	Total 2007	\$ 552,000		
2008	Trackhoe Replacement	\$ 33,640	Fund Balance	44400
		\$ 33,640	Fund Balance	43310
	Lift Station Permanent Generators	\$ 100,000	Fund Balance	44400
	Mapping	\$ 150,000	Fund Balance	15360
	Pickup Truck Replacement	\$ 27,000	Fund Balance	44400
	Service Truck Replacement	\$ 25,000	Fund Balance	44400
		\$ 25,000	Fund Balance	43310
	Lawn Mower Replacement	\$ 6,000	Fund Balance	43350
		\$ 6,000	Fund Balance	44300
	Stormwater	\$ -		43200
	Total 2008	\$ 406,280		
2009	Lift Station Permanent Generators	\$ 100,000	Fund Balance	44400
	Mapping	\$ 150,000	Fund Balance	15360
	Pickup Truck Replacement	\$ 27,000	Fund Balance	44400
	Service Truck Replacement	\$ 25,000	Fund Balance	44400
		\$ 25,000	Fund Balance	43310
	City Reservoir	\$ 8,200,000	Fund Balance/Bond	44300
	Stormwater	\$ 300,000	New Fee Collections	43200
	Total 2009	\$ 8,827,000		

**WATER AND SEWER DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM**

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2010	Lift Station Permanent Generators	\$ 100,000	Fund Balance	44400
	Mapping	\$ 150,000	Fund Balance	15360
	Pickup Truck Replacement	\$ 27,000	Fund Balance	44400
	Service Truck Replacement	\$ 25,000	Fund Balance	44400
		\$ 25,000	Fund Balance	43310
	Stormwater	\$ 300,000	New Fee Collections	43200
	Total 2010	\$ 627,000		

**WATER AND SEWER
FIVE-YEAR PERSONNEL PLAN**

YEAR	POSITION DESCRIPTION	SALARY & BENEFITS	FUNDING TYPE	FUNCTION NUMBER
2006	No Additional Personnel	\$ -		
	Total 2006	\$ -		
2007	Wastewater Plant Operator	\$ 45,215	Operating	43350
	Maintenance Worker I	\$ 36,388	Operating	44400
				43340
				43100
	Total 2007	\$ 81,603		
2008	Maintenance Worker I	\$ 36,388	Operating	44400
				43340
				43100
	Total 2008	\$ 36,388		
2009	No Additional Personnel	\$ -		
	Total 2009	\$ -		
2010	No Additional Personnel	\$ -		
	Total 2010	\$ -		

**CAPITAL PROJECTS FUNDS
CAPITAL IMPROVEMENT PROGRAM**

(PAGE 1 OF 2)

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2006	Refurbish R-9	\$ 130,000	CPF	35200
	Public Safety Bldg Renovation	\$ 43,200	CPF	35700
	Park Acreage - PK Dixon Property (Water F	\$ 34,560	IFF	75500
	1998 DDA Loan	\$ 109,736	CPF	75500
	2001 Bond Fund	\$ 82,770	IFF/CPF	35200
	Law Enforcement COPS Issue	\$ 345,776	IFF/CPF	62200
	6 Patrol Car Video Cameras	\$ 30,600	CPF	32230
	6 In-car Computers	\$ 72,000	CPF	32230
	Façade Project	\$ 35,000	DDA	
	Total 2006	\$ 883,642		
2007	6 Patrol Car Video Cameras	\$ 30,600	CPF	32230
	6 In-car Computers	\$ 72,000	CPF	32230
	Fire Station 3	\$ 1,014,925	LOAN	35700
	Support Vehicle and Equipment	\$ 250,000	IFF/CPF	35200
	Park Acreage - PK Dixon Property (Water l	\$ 36,280	IFF	75500
	1998 DDA Loan	\$ 109,736	CPF	75500
	2001 Bond Fund	\$ 65,956	IFF/CPF	35200
	Fire Apparatus - Capital Lease	\$ 117,658	CPF	32600
	Law Enforcement COPS Issue	\$ 347,076	IFF/CPF	
	Total 2007	\$ 2,044,231		
2008	10 Patrol Car Video Cameras	\$ 51,000	CPF	32230
	10 In-car Computers	\$ 120,000	CPF	32230
	Park Acreage - PK Dixon (Water Fund)	\$ 36,500	IFF	62200
	Purchase Access to City Lake	\$ 20,000	IFF	75500
	1998 DDA Loan	\$ 109,736	CPF	75500
	2001 Bond Fund	\$ 58,525	IFF/CPF	35200
	Fire Apparatus - Capital Lease	\$ 117,658	CPF	32600
	Fire Station 3 - Capital Lease	\$ 87,255	IFF/CPF	35700
	Law Enforcement COPS Issue	\$ 348,086	IFF/CPF	42000
	Total 2008	\$ 948,760		

**CAPITAL PROJECTS FUNDS
CAPITAL IMPROVEMENT PROGRAM**

(PAGE 2 OF 2)

YEAR	PROJECT DESCRIPTION	COST ESTIMATE	FUNDING TYPE	FUNCTION NUMBER
2009	9 Patrol Car Video Cameras	\$ 45,900	CPF	32230
	9 In-car Computers	\$ 108,000	CPF	32230
	1998 DDA Loan	\$ 109,736	CPF	75500
	2001 Bond Fund	\$ 58,525	IFF/CPF	75500
	Fire Apparatus - Capital Lease	\$ 117,658	CPF	35200
	Fire Station 3 - Capital Lease	\$ 87,255	IFF/CPF	35700
	Law Enforcement COPS Issue	\$ 348,309	IFF/CPF	32600
	Park Acreage - PK Dixon	\$ 36,500	IFF/CPF	62200
	Total 2009	\$ 911,883		
2010	10 Patrol Car Video Cameras	\$ 51,000	CPF	32230
	10 In-car Computers	\$ 120,000	CPF	32230
	Law Enforcement Facility COPS Issue	\$ 347,909	IFF/CPF	32600
	1998 DDA Loan	\$ 109,736	IFF/CPF	75500
	2001 Bond Fund	\$ 65,956	CPF	75500
	Park Acreage-PK Dixon Property (Water Fu	\$ 7,907	IFF	62200
	Fire 1 New Pumper	\$ 350,000	IFF/CPF	35200
	Fire Station 3 - Capital Lease	\$ 87,255	IFF/CPF	35700
	Fire Apparatus - Capital Lease	\$ 53,479	CPF	35200
	Total 2010	\$ 1,193,242		